

Board of Clinton
County Road
Commissioners

Gail Watkins, Chair
Kevin Holt, Vice Chair
Michael Frederick, Member



2020



Forest Hill Road Bridge Rehabilitation and Road Resurfacing Project
Utilizing Federal and State Grant Funding—Essex Township

107th

ANNUAL

Report

Douglas Steffen, Managing Director
Jill Rey, Director of Finance/Clerk
Marc Trotter, Director of Engineering
Brian Betz, Superintendent of Operations



Each year the Clinton County Road Commission submits applications to MDOT to secure available Federal and State funding to assist in the cost of road and bridge reconstruction and rehabilitation projects. These grants fund up to 80% of the project cost while the Road Commission funds the remaining 20%. These grant opportunities allow us to proactively repair our aging road and bridge infrastructure. We take advantage of all available funding sources to ensure that our roads throughout Clinton County remain in great condition.

***CLINTON COUNTY ROAD COMMISSION
2020 ANNUAL REPORT***

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CLINTON COUNTY ROAD COMMISSION

2020 REPORT OF ANNUAL ACTIVITIES

This 2020 report of activities is presented with pride and acknowledges the Clinton County Road Commission employees who, through their daily activities, provide quality service to the motoring public.

In 2020, the Road Commission maintained and received Michigan Transportation Funding for 1,181.09 miles of certified roadways within sixteen townships. The primary road system was comprised of 347.02 miles of paved roadways and 18.02 miles of gravel roadways. The local road system was comprised of 234.69 miles of paved roadways and 599.38 miles of gravel roadways. The Michigan Department of Transportation State Trunkline Contract included maintenance on 242 lane miles of interstate and state trunklines.

In 2020, \$2,373,374.70 was received in Federal Aid, \$2,352,598.01 from township contributions, and \$937,129.47 from MDOT for state trunkline miles maintained.

The work performed in 2020 can be summarized as follows:

The Coleman Road extension project, with \$7,600,000 allocated in State Earmarked Funds, continued with \$3,598,300 in expenses.

County road system local road construction/capacity improvements increased by \$640,630 due to the acquisition of subdivision roads in Bonnie Meadows, Montrose Condos, DeWitt Crossings, Looking Glass Estates and Deer Creek III.

County road system preservation/structural improvement activities on primary roadways totaled \$2,220,347, a decrease of \$2,440,571 from 2019.

County road system preservation/structural improvement activities on local roadways totaled \$1,110,105, a decrease of \$280,274 from 2019.

County road system preventive/routine maintenance activities on primary roadways totaled \$2,810,722, a decrease of \$1,344,818 from 2019.

County road system preventive/routine maintenance activities on local roadways totaled \$5,445,726, a decrease of \$25,294 from 2019.

The fund balance increased by \$1,919,522. The fund balance of \$5,803,020 represents 29% of annual expenses.

The road commission continues its commitment to address its unfunded pension liability. An additional \$1,200,000 was paid toward the Municipal Employees Retirement unfunded liability. The Other Post-Employment Benefits (OPEB) liability was funded at 137% at 12/31/20.

A total of 13,472.40 tons of asphalt was placed on 8.34 miles of roadways on the 2020 county surfacing/resurfacing program and a total of 9,772.04 tons of asphalt was placed on 4.29 miles of roadway for 2020 federal/state aid funded projects.

A total of 296.29 miles of roadway received pavement marking in 2020.

A total of 2,797,350 gallons of chloride was applied to county roadways in 2020. The application of chloride to local roads is paid 100% by the Township.

A total of 936 feet of corrugated metal culvert was placed on county roadways in 2020.

A total of 1780 feet of plastic tile was placed on county roadways in 2020.

A total of 108,300 tons of 23A modified gravel was placed on county roadways in 2020.

A total of 150 tons of blacktop cold patch materials was placed on county roadways in 2020.

A total of 1,100 pounds of grass seed and 77 bales of mulch was used on county roadsides in 2020 for soil erosion determent.

A total of 164,050 gallons of emulsion and approximately 3,708 tons of stone was used on county roadways in 2020 for chip seal on 65 miles of roadway. Spray patching was done on various roads throughout the county using 8,820 gallons of ams seal and 479.76 tons of stone.

A total of 155,815 pounds of overband material was used on county roadways in 2020 for crack filling.

A total of 1045 move permits, 138 drive permits, and 314 right-of-way permits, were issued in 2020.

A total of 192 tons of ice control sand, 3,248 tons of salt, and 3,371 gallons of anti-icing material were used on county roadways in 2020 for winter maintenance procedures. The total expense for winter maintenance was \$916,546.23.

A total of 55 stop signs were placed/replaced on the county road system in 2020.

A total of 4 stop ahead signs were placed/replaced on the county road system in 2020.

A total of \$5,889 was received in damage claim reimbursements in 2020.

A total of \$3,955 was paid in repair/liability claims in 2020.

In 2020, an average of \$21,061 per mile of Michigan Transportation Funds was received for primary roads while an average of \$24,664 per mile was spent on primary road construction, preservation, & maintenance. An average of \$4,377 per mile of Michigan Transportation Funds was received for local roads while an average of \$9,275 per mile was spent on local road construction, preservation, & maintenance.

During 2020, 5 employees left employment and there were 6 new employees hired, including the Director of Engineering Marc Trotter, P.E. and Karla Gurski, Deputy Finance Director/Clerk. The total number of full-time employees, an average of 44, is down by eighteen from the number of employees in 2002.

In 2019 the Legislature allocated money from the General Fund toward statewide transportation funding incrementally for three years until it reaches a maximum of \$600 million in 2021 and beyond. Starting in 2022 the fuel taxes will be indexed to inflation.

The Road Commission has established a tentative 5-year road improvement plan reflecting the increase in funding. Each year the plan is amended to prioritize and address road conditions as warranted.

The purchase of equipment and facility maintenance is reviewed each year. A total of \$1,061,245 was spent on road equipment. A facility study was conducted by Hobbs + Black, Architects, on the 42-year-old building that revealed serious deficiencies in many areas and contained a recommendation that the facility be replaced. The Board of County Road Commissioners is reviewing the study to determine the best course of action.

COVID19: The financial statements of 2020 reflect an increase to the fund balance of \$1,919,521.46. The Road Commission took a very conservative approach during the unprecedented times, with many unknowns it was difficult to forecast the amount of MTF revenue that would be received. Projects were put on hold, but unexpectedly the MTF revenue recovered more than anticipated. This along with revenue from the Coleman Road project, ultimately resulted in a total fund balance for 2020 of \$5,803,018.08.

INDEPENDENT AUDITORS' REPORT

April 15, 2021

Members of the Board of County
Road Commissioners
Clinton County Road Commission
St. Johns, Michigan

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the major fund and the remaining fund information of the **Clinton County Road Commission** (the "Road Commission"), a discretely presented component unit of Clinton County, Michigan, as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Road Commission's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Independent Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

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5800 Gratiot, Suite 201, Saginaw, MI 48638 989.799.9580

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the major fund and the remaining fund information of the Clinton County Road Commission as of December 31, 2020, and the respective changes in financial position thereof and the budgetary comparison for the General Operating Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the schedules for the pension and other postemployment benefit plans, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Road Commission's basic financial statements. The operating fund schedules, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The operating fund schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated April 15, 2021, on our consideration of the Clinton County Road Commission's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Clinton County Road Commission's internal control over financial reporting and compliance.

A handwritten signature in cursive script that reads "Lehmann Johnson LLC". The signature is written in black ink and is centered on the page.

CLINTON COUNTY ROAD COMMISSION

(a Component Unit of Clinton County, Michigan)

Management's Discussion and Analysis

As management of the Clinton County Road Commission (the "Road Commission"), we offer the readers of the Road Commission's financial statements this narrative overview and analysis of the financial activities of the Road Commission for the fiscal year ended December 31, 2020. The annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities provide information about the activities of the Road Commission and present a long-term view of the Road Commission's finances. Fund financial statements tell how these services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Road Commission's operations in more detail than the government-wide financial statements.

Financial Highlights

Net position may, over time, enable governmental agencies to determine their overall fiscal position. The Road Commission's assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$73,759,517 at the end of the 2020 fiscal year. Net position, however, must be understood to include all assets of the governmental entity, and may include significant capital improvements that are not exchangeable. For the Clinton County Road Commission, all public infrastructure in the right-of-way is included in this category, and includes pavement, gravel, bridges, pipes, guardrail, signs, etc.

Overview of the Financial Statements

This discussion and analysis is intended to provide a basis of understanding the Road Commission's basic financial statements. These statements comprise three components: (1) government-wide financial statements (2) fund financial statements, and (3) notes to the financial statements. Supplementary information is also provided for additional informational purposes.

Government-wide Statements

The *statement of net position* presents information on all the Road Commission's assets, deferred outflows of resources, liabilities, and deferred inflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as an indicator of the Road Commission's overall fiscal position.

The *statement of activities* presents information showing how the Road Commission's net position changed during the most recent fiscal period. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in past or future fiscal periods (for instance, depreciation expense associated with capital assets).

The government-wide financial presentation includes only the Road Commission itself (known as the Primary government). The Road Commission's other postemployment benefit plan is considered a separate component unit for which the Road Commission is financially accountable. The Road Commission is a component unit of the County of Clinton, Michigan.

CLINTON COUNTY ROAD COMMISSION

(a Component Unit of Clinton County, Michigan)

Management's Discussion and Analysis

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Road Commission, like other units of state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The activity of the Road Commission is accounted for in a governmental fund (General Operating Fund).

Governmental Funds

Governmental funds are used to account for essentially the same function reported in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal period. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of the fund is narrower than that of the government-wide financial statements, it is useful to compare the information presented for the funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Road Commission's near-term financing decisions. Both the General Operating Fund balance sheet and the General Operating Fund statement of revenues, expenditures, and change in fund balance provide a reconciliation to facilitate this comparison between the General Operating Fund and the government-wide statements.

The Road Commission maintains one governmental fund (General Operating Fund). Information is presented in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and change in fund balance. The General Operating Fund is a major fund for financial reporting purposes.

The Road Commission adopts an annual appropriated budget for the General Operating Fund. A budgetary comparison statement has been provided herein to demonstrate compliance with the budget.

The Road Commission does not maintain proprietary funds.

Component Unit Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Road Commission's own programs. The Other Postemployment Benefits Trust component unit fiduciary fund is used for the accumulation of restricted funds for the payment of retiree benefits.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the Road Commission's financial statements.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Management's Discussion and Analysis

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. This consists of this management's discussion and analysis as well as information related to the Road Commission's defined benefit pension and other postemployment benefit plans.

Condensed Statements of Net Position

	2020	2019
Assets		
Current and other assets	\$ 9,059,469	\$ 10,608,899
Capital assets, net	<u>71,489,571</u>	<u>70,414,917</u>
Total assets	<u>80,549,040</u>	<u>81,023,816</u>
Deferred outflows of resources	<u>3,217,479</u>	<u>3,658,456</u>
Liabilities		
Current and other liabilities	8,602,332	13,832,875
Long-term debt outstanding	<u>543,265</u>	<u>590,389</u>
Total liabilities	<u>9,145,597</u>	<u>14,423,264</u>
Deferred inflows of resources	<u>605,663</u>	<u>1,013,001</u>
Net position		
Investment in capital assets	71,489,571	70,414,917
Restricted	5,988,331	2,807,260
Unrestricted (deficit)	<u>(3,718,385)</u>	<u>(3,976,170)</u>
Total net position	<u>\$ 73,759,517</u>	<u>\$ 69,246,007</u>

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Management's Discussion and Analysis

Condensed Statements of Activities

	2020	2019
Revenues		
Program revenues:		
Charges for services	\$ 1,048,159	\$ 1,244,097
Operating grants and contributions	16,692,715	15,655,072
Capital grants and contributions	4,217,880	4,392,719
General revenues	<u>56,765</u>	<u>102,868</u>
Total revenues	<u>22,015,519</u>	<u>21,394,756</u>
Expenses		
Public works	<u>17,502,009</u>	<u>12,326,479</u>
Change in net position	4,513,510	9,068,277
Net position, beginning of year	<u>69,246,007</u>	<u>60,177,730</u>
Net position, end of year	<u><u>\$ 73,759,517</u></u>	<u><u>\$ 69,246,007</u></u>

Net position increased during the year by \$4,513,510 primarily due to ongoing revenues exceeding ongoing expenditures on road projects and additional funding from the State of Michigan. Current and other liabilities decreased due to a decrease in unearned revenue as the Road Commission continues to spend down the advanced State grant funding the Coleman Road project. The increase in expenses was caused by a shift in the nature of 2020 projects from construction and preservation to routine maintenance as compared with 2019.

Financial Analysis of the Road Commission's General Operating Fund

For the year ended December 31, 2020, the fund balance of the General Fund increased by \$1,919,522, as compared to a decrease of \$1,063,764 for the prior year. Total revenues and the other financing source came to \$21,929,402, an increase of \$534,644 as compared to last year. Total expenditures for 2020 amounted to \$20,009,880, a decrease of \$2,448,642 over the prior year.

While revenues remained relatively flat (increased approximately 3%), the significant decrease in fund expenditures was the result of the following:

- Expenditures for primary roads decreased by \$2.96 million, due to the unknown impact of COVID-19 on Michigan Transportation Fund revenue as well as some Federal Aid projects that were planned for 2020 were rescheduled to 2021.
- Administrative expenditures (net) decreased by \$559,712 over the prior year because of the increase in overhead received on the Coleman Road extension project.
- Equipment expenditures (net) increased by \$183,829 in 2020, caused by the reduction in equipment rental credits earned. That decrease was caused by the reduction in projects as noted above.

CLINTON COUNTY ROAD COMMISSION

(a Component Unit of Clinton County, Michigan)

Management's Discussion and Analysis

- Expenditures for non-road projects increased by \$1.54 million mostly due to the cost of purchasing federal aid from a neighboring jurisdiction.
- Expenditures for capital outlay (net) decreased by \$555,343 because there was reduced capital outlay for right of way acquisition in 2020 as compared to 2019.

General Operating Fund Budgetary Highlights

The original budget was established using historical facts, information on current funding sources, project information from the townships and forecast. Amendments were made during the year as more information on funding sources and related projects became known.

During the year, there was a decrease in estimated revenues between the original and final amended budget of \$4,386,033 during 2020. The main reasons of the change include:

Revenues

- The budget for federal sources was decreased by \$2,273,127 during 2020. The main reason for this change was the rescheduling of some Federal Aid projects to 2021.
- The budget for state sources was decreased by \$2,257,733 during 2020. The main reason for this change was the unknown implications of COVID-19 on Michigan Transportation Fund (MTF) revenue.
- The budget for local sources was decreased by \$826,114 during 2020. The main reason for this change was the unknown implications of COVID-19 regarding work done by Townships.
- The budget for contributions from private sources increased by \$979,228 during 2020. The main reason for this change was unexpected economic recovery resulting in the development of subdivisions.

Expenditures

- The budgeted expenditures for primary roads decreased by \$2,120,788 during 2020. The main reason for this change was due to the unknown impact of COVID-19 and the rescheduling of Fed Aid projects to 2021.
- The budgeted expenditures for local roads increased by \$2,532,363 during 2020. The main reason for this change was due to unexpected subdivision development and the spread of distributive expenses.
- The budget for equipment expenditures (net) was increased by \$1,026,329 during 2020. The main reason for this change was to reflect increased depreciation and the spread of distributive expenses.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Management's Discussion and Analysis

- The budgeted expenditures for nonroad projects were decreased by \$930,717 during 2020. The main reason for this change was the rescheduling of some Federal Aid projects to 2021.
- The budget for capital outlay expenditures (net) was decreased by \$487,435 during 2020. The main reason for this change was partly due to increased depreciation.

Actual revenues came in over the final amended budget by \$971,547. Actual expenditures were less than the final amended appropriation by \$882,167.

Capital Assets

As of December 31, 2020, the Road Commission had invested \$71,489,571 in capital assets, net of accumulated depreciation, as follows:

	Capital Assets (Net of Depreciation)	
	2020	2019
Land	\$ 220,750	\$ 220,750
Rights of way	2,245,893	2,142,593
Infrastructure - nondepreciable	7,237,714	6,772,364
Construction in progress	-	2,785,846
Buildings and improvements	414,319	474,624
Equipment	2,617,212	2,380,440
Infrastructure - depreciable	<u>58,753,683</u>	<u>55,638,300</u>
Governmental activities capital assets, net	<u><u>\$ 71,489,571</u></u>	<u><u>\$ 70,414,917</u></u>

In addition to \$5.4 million in infrastructure improvements, other major asset additions included the purchase of a chip spreader and two Peterbilt trucks.

Additional information on the Road Commission's capital assets can be found in note 5 to the financial statements.

Long-term Debt

As of December 31, 2020, the Road Commission had \$543,265 in long-term debt, as follows:

	2020	2019
Compensated absences	<u><u>\$ 543,265</u></u>	<u><u>\$ 590,389</u></u>

CLINTON COUNTY ROAD COMMISSION

(a Component Unit of Clinton County, Michigan)

Management's Discussion and Analysis

Additional information on the Road Commission's long term debt can be found in note 7 to the financial statements.

Economic Factors and Road Fund Budgetary Highlights

The COVID-19 pandemic has, and continues to have a significant impact on the Road Commission's Michigan Transportation Funding distribution, interest rates, carrying costs as well as on road materials. While the 2021, MTF revenue forecast reports provided by MDOT are showing a 10% rise in receipts for 2021, the 2021 budget was approved with a less aggressive increase for the coming year. Receipts to date show no increases in revenues as the affects of COVID-19 are still having an impact on our financial picture.

Many factors were considered while preparing the 2021 budget. The Clinton County Road Commission derives approximately 50% of its revenue from fuel tax and license plate fees collected via the Michigan Transportation Fund (MTF). It continues to cost share (based on the Act 51 formula) for local road maintenance and has an excellent working relationship with the 16 townships within the County who jointly contribute approximately \$2,300,000 annually. The 2021 Budget includes equipment purchases/leases and building maintenance and technology upgrades. The Board of County Road Commissioners continues its aggressive commitment to reduce its unfunded liabilities. Other Post-Employment Benefits (OPEB) is currently funded at 136%. The 2021 Budget includes \$1,200,000 in additional payments contributed toward the Municipal Employees Retirement System pension liability which is currently funded at 69%. The Commission strives to seek a balance between road/bridge projects, equipment and facilities - all of which cannot exist to provide services without the other. A facility study was performed in 2020 to determine the current condition of the existing facility and guide in planning for future capital improvement projects. With all needs considered, the Board attempts to budget wisely and equitably and in the best interest of the motoring public and the citizens of Clinton County.

Requests for Information

This financial report is designed to provide a general overview of Road Commission's finances for all those with an interest in the component unit's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Clinton County Road Commission's administrative offices, 3536 S. US Highway 27, St. Johns, MI 48879.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Statement of Net Position

December 31, 2020

Assets

Cash and investments	\$ 4,429,267
Receivables	2,042,664
Inventories	718,652
Prepaid items	155,397
Capital assets not being depreciated	9,704,357
Capital assets being depreciated, net	61,785,214
Net other postemployment benefits (OPEB) asset	<u>1,713,489</u>

Total assets 80,549,040

Deferred outflows of resources

Deferred pension amounts	2,770,527
Deferred OPEB amounts	<u>446,952</u>

Total deferred outflows of resources 3,217,479

Liabilities

Accounts payable and accrued liabilities	830,743
Unearned revenue	220,777
Deposits	115,338
Advances from other governmental units	289,804
Long-term debt:	
Due within one year	360,000
Due in more than one year	183,265
Net pension liability (due in more than one year)	<u>7,145,670</u>

Total liabilities 9,145,597

Deferred Inflows of resources

Deferred pension amounts	255,742
Deferred OPEB amounts	<u>605,663</u>

Total deferred inflows of resources 861,405

Net position

Investment in capital assets	71,489,571
Restricted for:	
Primary roads	2,234,765
Local roads	2,198,788
OPEB	1,554,778
Unrestricted (deficit)	<u>(3,718,385)</u>

Total net position \$ 73,759,517

The accompanying notes are an integral part of these financial statements.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Statement of Activities

For the Year Ended December 31, 2020

Functions / Programs	Expenses	Program Revenues			Change in Net Position
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Governmental activities					
Public works	<u>\$ 17,502,009</u>	<u>\$ 1,048,159</u>	<u>\$ 16,692,715</u>	<u>\$ 4,217,880</u>	\$ 4,456,745
General revenues:					
Gain on sale of equipment					<u>56,765</u>
Change in net position					4,513,510
Net position, beginning of year					<u>69,246,007</u>
Net position, end of year					<u>\$ 73,759,517</u>

The accompanying notes are an integral part of these financial statements.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Balance Sheet

General Operating Fund
December 31, 2020

Assets

Cash and investments	\$ 4,429,267
Receivables:	
Accounts	1,889
Due from other governmental units:	
Federal/State	2,016,874
Local	23,901
Inventory	718,652
Prepays	<u>155,397</u>

Total assets \$ 7,345,980

Liabilities

Accounts payable	\$ 569,009
Due to State	219,266
Accrued liabilities	42,468
Deposits	115,338
Unearned revenue	220,777
Advances from other governmental units	<u>289,804</u>

Total liabilities 1,456,662

Deferred inflows of resources

Unavailable revenue - federal funding	<u>86,298</u>
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Fund balance

Nonspendable:	
Inventory	718,652
Prepays	155,397
Restricted for:	
Primary roads	1,863,508
Local roads	1,834,215
Unassigned	<u>1,231,248</u>

Total fund balance 5,803,020

Total liabilities, deferred inflows of resources and fund balance \$ 7,345,980

The accompanying notes are an integral part of these financial statements.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Reconciliation

Fund Balance of the General Operating Fund
to Net Position of Governmental Activities
December 31, 2020

Fund balance - General Operating Fund \$ 5,803,020

Amounts reported for *governmental activities* in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the fund financial statements.

Capital assets not being depreciated	9,704,357
Capital assets being depreciated, net	61,785,214

The focus of governmental funds is on short-term financing. Accordingly, some assets will not be available to pay for current-period expenditures. Those assets (such as certain receivables) are offset by deferred inflows of resources in the governmental funds, and thus are not included in fund balance.

Deferred inflows for federal funding	86,298
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Long-term liabilities are not due and payable in the current period and are not reported in the funds.

Compensated absences payable	(543,265)
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Certain pension and OPEB-related amounts, such as the net pension and net OPEB liabilities and related deferred amounts are not due and payable in the current period or do not represent current financial resources and therefore are not reported in the funds.

Net pension liability	(7,145,670)
Deferred outflows related to the net pension liability	2,770,527
Deferred inflows related to the net pension liability	(255,742)
Net other postemployment benefits asset	1,713,489
Deferred outflows related to the net OPEB liability	446,952
Deferred inflows related to the net OPEB liability	(605,663)

Net position of governmental activities \$ 73,759,517

The accompanying notes are an integral part of these financial statements.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Statement of Revenues, Expenditures and Change in Fund Balance

General Operating Fund

For the Year Ended December 31, 2020

Revenues

Intergovernmental:	
State sources	\$ 14,470,660
Federal sources	2,373,375
Local sources	2,733,289
Charges for services	961,213
Licenses and permits	86,946
Interest and rentals	47,468
Other	<u>1,199,505</u>

Total revenues	<u>21,872,456</u>
-----------------------	-------------------

Expenditures

Current:	
Primary road	8,559,029
Local road	7,735,813
State trunkline	954,888
Administrative, net	308,404
Equipment, net	392,949
Drains at-large	40,964
Non-road projects	1,927,283
Capital outlay, net	<u>90,550</u>

Total expenditures	<u>20,009,880</u>
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Revenues over expenditures	1,862,576
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Other financing source

Proceeds from sales of capital assets	<u>56,946</u>
---------------------------------------	---------------

Net change in fund balance	1,919,522
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Fund balance, beginning of year	<u>3,883,498</u>
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Fund balance, end of year	<u><u>\$ 5,803,020</u></u>
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The accompanying notes are an integral part of these financial statements.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Reconciliation

Net Change in Fund Balance of the General Operating Fund to
Change in Net Position of Governmental Activities
For the Year Ended December 31, 2020

Net change in fund balance - General Operating Fund \$ 1,919,522

Amounts reported for *governmental activities* in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Infrastructure purchased or constructed	5,305,503
Capital assets purchased	1,184,991
Depreciation expense	(5,415,659)
Gain on sale of capital assets	56,765
Proceeds from sale of capital assets	(56,946)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.

Change in deferred inflows for federal funding	86,298
--	--------

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.

Change in compensated absences	47,124
Change in net pension liability and related deferred amounts	866,101
Change in net OPEB asset and related deferred amounts	519,811

Change in net position of governmental activities \$ 4,513,510

The accompanying notes are an integral part of these financial statements.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Statement of Revenues, Expenditures and Change in Fund Balance

Budget and Actual - General Operating Fund
For the Year Ended December 31, 2020

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Revenues				
Intergovernmental:				
Federal sources:				
Surface Transportation Program	\$ 1,547,480	\$ 600,480	\$ 994,770	\$ (394,290)
Critical bridge	865,200	725,243	784,104	(58,861)
Other	1,780,000	593,830	594,501	(671)
	<u>4,192,680</u>	<u>1,919,553</u>	<u>2,373,375</u>	<u>(453,822)</u>
State sources				
Motor vehicle highway funds:				
Engineering	10,000	10,000	10,000	-
Urban road	1,120,000	1,055,445	1,061,674	(6,229)
Primary road	6,608,000	6,291,000	6,545,811	(254,811)
Local road	3,472,000	3,334,000	3,342,249	(8,249)
Critical bridge	81,412	110	110	-
Other	5,000,000	3,369,094	3,384,532	(15,438)
Economic development	136,280	110,310	126,284	(15,974)
	<u>16,427,692</u>	<u>14,169,959</u>	<u>14,470,660</u>	<u>(300,701)</u>
Local sources:				
Township contributions	3,000,000	2,352,387	2,352,387	-
Other contributions	559,070	380,569	380,902	(333)
	<u>3,559,070</u>	<u>2,732,956</u>	<u>2,733,289</u>	<u>(333)</u>
Total intergovernmental	<u>24,179,442</u>	<u>18,822,468</u>	<u>19,577,324</u>	<u>(754,856)</u>
Charges for services:				
State trunkline:				
Maintenance	900,000	798,150	798,151	(1)
Non-maintenance	-	138,979	138,979	-
Salvage sales	5,000	3,561	4,424	(863)
Other	35,000	17,215	19,659	(2,444)
Total charges for services	<u>940,000</u>	<u>957,905</u>	<u>961,213</u>	<u>(3,308)</u>
Permits	<u>70,000</u>	<u>86,200</u>	<u>86,946</u>	<u>(746)</u>
Interest and rents:				
Interest	75,000	32,600	32,810	(210)
Rent	10,500	10,508	14,658	(4,150)
Total interest and rents	<u>85,500</u>	<u>43,108</u>	<u>47,468</u>	<u>(4,360)</u>
Other:				
Contributions from private sources	<u>12,000</u>	<u>991,228</u>	<u>1,199,505</u>	<u>(208,277)</u>
Total revenues	<u>25,286,942</u>	<u>20,900,909</u>	<u>21,872,456</u>	<u>(971,547)</u>
Other financing source				
Proceeds from sales of capital assets	<u>20,000</u>	<u>56,831</u>	<u>56,946</u>	<u>(115)</u>
Total revenues and other financing source	<u>25,306,942</u>	<u>20,957,740</u>	<u>21,929,402</u>	<u>(971,662)</u>

continued...

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Statement of Revenues, Expenditures and Change in Fund Balance

Budget and Actual - General Operating Fund
For the Year Ended December 31, 2020

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Expenditures				
Current:				
Primary road:				
Construction	\$ 5,000,000	\$ 3,639,094	\$ 3,598,300	\$ (40,794)
Preservation - structural improvements	2,666,000	2,295,317	2,220,345	(74,972)
Routine and preventative maintenance	3,276,500	2,887,301	2,740,384	(146,917)
Total primary road	<u>10,942,500</u>	<u>8,821,712</u>	<u>8,559,029</u>	<u>(262,683)</u>
Local road:				
Construction	-	1,203,628	1,179,979	(23,649)
Preservation - structural improvements	1,005,000	1,198,200	1,110,109	(88,091)
Routine and preventative maintenance	4,515,000	5,650,535	5,445,725	(204,810)
Total local roads	<u>5,520,000</u>	<u>8,052,363</u>	<u>7,735,813</u>	<u>(316,550)</u>
State trunkline:				
Maintenance	900,000	900,000	815,909	(84,091)
Non-maintenance	-	138,979	138,979	-
Total state trunkline	<u>900,000</u>	<u>1,038,979</u>	<u>954,888</u>	<u>(84,091)</u>
Administrative, net:				
Administration	566,945	1,294,396	1,057,924	(236,472)
Less:				
Handling charges	(600)	(200)	(248)	(48)
Overhead - state	(85,000)	(90,888)	(94,004)	(3,116)
Purchase discount	(5,000)	(4,886)	(4,886)	-
Other	(30,600)	(637,338)	(650,382)	(13,044)
Total administrative, net	<u>445,745</u>	<u>561,084</u>	<u>308,404</u>	<u>(252,680)</u>
Equipment, net:				
Direct	900,000	1,796,000	1,760,804	(35,196)
Indirect	554,300	835,513	692,509	(143,004)
Operating	420,000	263,000	233,520	(29,480)
Less: equipment rental	(2,300,000)	(2,293,884)	(2,293,884)	-
Total equipment, net	<u>(425,700)</u>	<u>600,629</u>	<u>392,949</u>	<u>(207,680)</u>
Drains at-large:				
Drain assessment	41,000	41,000	40,964	(36)
Other:				
Non-road projects	2,589,932	1,659,215	1,927,283	268,068
Capital outlay, net:				
Capital outlay	1,255,000	1,107,246	1,081,691	(25,555)
Less:				
Equipment retirements	(500)	(181)	(181)	-
Depreciation and depletion	(650,000)	(990,000)	(990,960)	(960)
Total capital outlay, net	<u>604,500</u>	<u>117,065</u>	<u>90,550</u>	<u>(26,515)</u>
Total expenditures	<u>20,617,977</u>	<u>20,892,047</u>	<u>20,009,880</u>	<u>(882,167)</u>
Net change in fund balance	4,688,965	65,693	1,919,522	1,853,829
Fund balance, beginning of year	3,883,498	3,883,498	3,883,498	-
Fund balance, end of year	<u>\$ 8,572,463</u>	<u>\$ 3,949,191</u>	<u>\$ 5,803,020</u>	<u>\$ 1,853,829</u>

concluded

The accompanying notes are an integral part of these financial statements.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Statement of Fiduciary Net Position

Other Postemployment Benefits Fiduciary Component Unit
December 31, 2020

Assets

Investments

MERS total market portfolio

\$ 6,392,379

Net position restricted for

Other postemployment benefits

\$ 6,392,379

The accompanying notes are an integral part of these financial statements.

CLINTON COUNTY ROAD COMMISSION
(a Component Unit of Clinton County, Michigan)

Statement of Changes in Fiduciary Net Position

Other Postemployment Benefits Fiduciary Component Unit
For the Year Ended December 31, 2020

Additions

Employer contributions	\$ 318,288
Investment earnings	750,004

Total additions

1,068,292

Deductions

Benefits payments	318,288
Administrative expense	10,141

Total deductions

328,429

Change in fiduciary net position

739,863

Net position, beginning of year

5,652,516

Net position, end of year

\$ 6,392,379

The accompanying notes are an integral part of these financial statements.

2020 PRIMARY CONSTRUCTION/PRESERVATION/STRUCTURAL IMPROVEMENTS

		<u>Project Cost</u>	<u>Township Contribution</u>
<u>BATH TOWNSHIP</u>			
	TOTAL - BATH TOWNSHIP	\$ -	\$ -
<u>BENGAL TOWNSHIP</u>			
460.002.002501	Francis/Centerline to Parks	\$ 456,540.10	
460.002.002601	Francis vs. Stony Bridge Bridge	\$ 239,823.03	
	TOTAL - BENGAL TOWNSHIP	\$ 696,363.13	
<u>BINGHAM TOWNSHIP</u>			
	TOTAL - BINGHAM TOWNSHIP	\$ -	\$ -
<u>DALLAS TOWNSHIP</u>			
	TOTAL - DALLAS TOWNSHIP	\$ -	\$ -
<u>DEWITT TOWNSHIP</u>			
451.005.051018	Coleman Road Construction of new road	\$ 3,598,300.37	
459.005.055010	Clark-DeWitt to Meyer Millin Milling & Hot Mix Asphalt Overlay	\$ 171,448.83	\$ -
459.005.055019	Herbison/Airport - Schavey	\$ 112,241.53	
459.005.055020	Signal at Wood & State	\$ 9,225.00	\$ -
459.005.055029	Clark/DeWitt Round About Clark Hot Mix Asphalt Overlay	\$ 15,719.65	\$ -
459.005.055039	DeWitt / Clark to City Limit Hot Mix Asphalt Overlay	\$ 762.89	\$ -
		\$ -	\$ -
	TOTAL - DEWITT TOWNSHIP	\$ 3,907,698.27	\$ -
<u>DUPLAIN TOWNSHIP</u>			
459.006.065019	Island / Shepardsville to Hollister Hot Mix Asphalt	\$ 63,124.66	
460.006.066019	Island over the Maple Bridge	\$ 775.89	
	TOTAL - DUPLAIN TOWNSHIP	\$ 63,900.55	\$ -
<u>EAGLE TOWNSHIP</u>			

2020 PRIMARY CONSTRUCTION/PRESERVATION/STRUCTURAL IMPROVEMENTS

		Project Cost	Township Contribution	
TOTAL - EAGLE TOWNSHIP		\$	-	\$ -
<u>ESSEX TOWNSHIP</u>				
459.008.008501	Forest Hill/Colony to Mead Hot Mix Asphalt	\$	321,562.48	\$ -
460.008.008601	Forest Hill vs. Hayworth Bridge Bridge	\$	354,841.76	
TOTAL - ESSEX TOWNSHIP		\$	676,404.24	\$ -
<u>GREENBUSH TOWNSHIP</u>				
459.009.095010	Colony @ US 127 Safety Project	\$	37,332.85	\$ -
459.009.095029	Colony / Williams to Chandler	\$	26,604.13	
TOTAL - GREENBUSH TOWNSHIP		\$	63,936.98	\$ -
<u>LEBANON TOWNSHIP</u>				
TOTAL - LEBANON TOWNSHIP		\$	-	\$ -
<u>OLIVE TOWNSHIP</u>				
459.011.115010	Alward - BR 27 to DeWitt Hot Mix Asphalt, gravel shoulders and pavement	\$	167,207.89	\$ -
TOTAL - OLIVE TOWNSHIP		\$	167,207.89	\$ -
<u>OVID TOWNSHIP</u>				
460.012.126010	Chandler over Stony Creek	\$	11,250.93	
TOTAL - OVID TOWNSHIP		\$	11,250.93	\$ -
<u>RILEY TOWNSHIP</u>				
TOTAL - RILEY TOWNSHIP		\$	-	\$ -
<u>VICTOR TOWNSHIP</u>				
TOTAL - VICTOR TOWNSHIP		\$	-	\$ -
<u>WATERTOWN TOWNSHIP</u>				
459.015.155019	Airport / Herbison to Herbison Hot Mix Asphalt Overlay	\$	74,498.22	\$ -
460.015.156019	Airport vs Looking Glass Fed Aid Bridge Rehab	\$	157,387.63	\$ -

2020 PRIMARY CONSTRUCTION/PRESERVATION/STRUCTURAL IMPROVEMENTS

	Project Cost	Township Contribution
TOTAL - WATERTOWN TOWNSHIP	\$ 231,885.85	\$ -
<u>WESTPHALIA TOWNSHIP</u>		
	\$ -	
TOTAL - WESTPHALIA TOWNSHIP	\$ -	\$ -
TOTAL ALL PRIMARY CONSTRUCTION/HEAVY MAINTENANCE PROJECTS	\$ 5,818,647.84	\$ -

2020 LOCAL CONSTRUCTION/PRESERVATION/STRUCTURAL IMPROVEMENTS

		Project Cost	Township Contribution
<u>BATH TOWNSHIP</u>			
481.001.018010	Tobermory Dr Bonnie Meadow	\$ 299,761.83	\$ -
489.001.019010	Cutler-Watson E to Twp. Line Regravel	\$ 39,955.17	\$ 37,483.77
489.001.019020	Drumheller - Chandler to Watson Regravel	\$ 24,387.56	\$ 22,919.62
489.001.019030	Drumheller - Webster to Watson Regravel	\$ 22,374.96	\$ 20,945.07
489.001.019038	Drumheller - Chandler to Watson Regravel	\$ 831.55	\$ -
489.001.019040	Jackson Court off Park Lake Rd Mill & Fill at 285lbs.syd	\$ 9,205.25	\$ 5,161.23
489.001.019050	Maple Lane off Parks Lake Mill Mill & Fill at 285 lbs/syd	\$ 7,310.45	\$ 6,884.22
489.001.019060	Sunset Lake off Park Lake Rd. Mill & Fill at 285 lbs/syd	\$ 7,735.02	\$ 7,284.22
489.001.019070	Wagner off of Nichols Mill & Fill 285 lbs/syd	\$ 6,696.12	\$ 6,305.43
489.001.019080	Broadview Dr. off Coleman Rd. Mill & Fill at 300 lbs/syd	\$ 101,127.59	\$ 47,576.12
489.001.019090	Chandler Eastates off Clark Rd. Asphalt overlay at 222 lbs/syd	\$ 69,608.74	\$ 32,773.19
489.001.019100	Bath Township-Ricard, Rosemont & Josephine Hot Mix Asphalt Overlay	\$ 21,510.29	\$ 20,251.18
489.001.019138	Cutler - Watson to Twp Line Regravel	\$ 1,611.10	\$ -
TOTAL - BATH TOWNSHIP		\$ 612,115.63	\$ 207,584.05

BENGAL TOWNSHIP

TOTAL - BENGAL TOWNSHIP	\$ -	\$ -
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BINGHAM TOWNSHIP

481.003.038010	Superior & Harbor Dr Montrose	\$ 173,329.93	\$ -
489.003.039010	Wildcat -Krepps to Chandler Placement of 1800 ton 23a mod gravel	\$ 14,140.63	\$ 13,269.85
TOTAL - BINGHAM TOWNSHIP		\$ 187,470.56	\$ 13,269.85

DALLAS TOWNSHIP

2020 LOCAL CONSTRUCTION/PRESERVATION/STRUCTURAL IMPROVEMENTS

Project
Cost Township
Contribution

TOTAL - DALLAS TOWNSHIP

DEWITT TOWNSHIP

481.005.058010	Warren & Ernest Way DeWitt Crossing	\$	400,521.65	\$	-
489.005.058020	Stone River Dr Looking Glass East	\$	257,217.70	\$	-
489.005.059010	Heritage Glen Sub Between Wellman, Herbison & Blaisdell	\$	531,301.67	\$	401,734.66

TOTAL - DEWITT TOWNSHIP

\$ 1,189,041.02 \$ 401,734.66

DUPLAIN TOWNSHIP

TOTAL - DUPLAIN TOWNSHIP

\$ -

EAGLE TOWNSHIP

TOTAL - EAGLE TOWNSHIP

\$ - \$ -

ESSEX TOWNSHIP

489.008.089010	Wacousta/Kinley - Colony, 1.02 miles	\$	40,331.47	\$	18,539.26
489.008.089020	Kinley-Wacousta to Bauer Placement of 2000 ton 23a mod gravel & ditching	\$	18,919.17	\$	17,025.43
TOTAL - ESSEX TOWNSHIP		\$	59,250.64	\$	35,564.69

GREENBUSH TOWNSHIP

489.009.099010	Scott - French to Marshall HMA wedging & crown correction	\$	76,863.26	\$	35,046.87
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TOTAL - GREENBUSH TOWNSHIP

\$ 76,863.26 \$ 35,046.87

LEBANON TOWNSHIP

TOTAL - LEBANON TOWNSHIP

OLIVE TOWNSHIP

TOTAL - OLIVE TOWNSHIP

OVID TOWNSHIP

TOTAL - OVID TOWNSHIP

RILEY TOWNSHIP

489.013.139010	Cutler Rd - Airport to Lowell Placement of 4000 ton 23a mod gravel	\$	59,281.85	\$	26,963.02
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2020 LOCAL CONSTRUCTION/PRESERVATION/STRUCTURAL IMPROVEMENTS

		Project Cost	Township Contribution
490.013.130010	Church Road Bridge - Riley	\$ 19,550.00	
TOTAL - RILEY TOWNSHIP		\$ 78,831.85	
<u>VICTOR TOWNSHIP</u>			
489.014.149010	Lehman - Chandler West to Twp Line Regravel	\$ 6,529.14	\$ 6,035.84
TOTAL - VICTOR TOWNSHIP		\$ 6,529.14	\$ 6,035.84
<u>WATERTOWN TOWNSHIP</u>			
489.015.158010	Thunder Lane/Deer Creek III	\$ 49,147.22	
TOTAL - WATERTOWN TOWNSHIP		\$ 49,147.22	
<u>WESTPHALIA TOWNSHIP</u>			
489.016.169010	Tallman - Jason to Pratt Place Placement of 1800 ton 23a mod gravel	\$ 14,162.98	\$ 6,632.28
489.016.169020	Clintonia - Jason to Pratt Place Placement of 2000 ton 23a mod gravel	\$ 16,671.26	\$ 7,804.79
		\$ -	\$ -
TOTAL - WESTPHALIA TOWNSHIP		\$ 30,834.24	\$ 14,437.07
TOTAL ALL LOCAL ROAD MAINTENANCE PROJECTS		\$ 2,290,083.56	\$ 700,403.18

2020 PRIMARY ROAD ROUTINE/PREVENTIVE MAINTENANCE

	<u>Project Cost</u>		<u>Township Contribution</u>
<u>BATH TOWNSHIP</u>			
Routine Maintenance	\$ 177,178.33	\$	-
Bridge Maintenance	\$ -	\$	-
Winter Maintenance	\$ 41,549.66	\$	-
Traffic Signs & Signal Maintenance	\$ 27,618.74	\$	-
TOTAL - BATH TOWNSHIP	\$ 246,346.73	\$	-
<u>BENGAL TOWNSHIP</u>			
Routine Maintenance	\$ 52,925.25	\$	-
Bridge Maintenance	\$ 206.97	\$	-
Winter Maintenance	\$ 15,459.93	\$	-
Traffic Signs & Signal Maintenance	\$ 1,326.07	\$	-
TOTAL - BENGAL TOWNSHIP	\$ 69,918.22	\$	-
<u>BINGHAM TOWNSHIP</u>			
Routine Maintenance	\$ 70,642.04	\$	-
Bridge Maintenance	\$ -	\$	-
Winter Maintenance	\$ 18,377.85	\$	-
Traffic Signs & Signal Maintenance	\$ 3,994.80	\$	-
TOTAL - BINGHAM TOWNSHIP	\$ 93,014.69	\$	-
<u>DALLAS TOWNSHIP</u>			
Routine Maintenance	\$ 86,896.40	\$	-
Bridge Maintenance	\$ 413.95	\$	-
Winter Maintenance	\$ 25,234.59	\$	-
Traffic Signs & Signal Maintenance	\$ 7,831.21	\$	-
467.004.004301 Grange - Centerline to M-21 Chip Seal	\$ 139,077.06		
TOTAL - DALLAS TOWNSHIP	\$ 259,453.21	\$	-
<u>DEWITT TOWNSHIP</u>			
Routine Maintenance	\$ 203,925.92	\$	-
Bridge Maintenance	\$ 620.92	\$	-
Winter Maintenance	\$ 64,884.93	\$	-
Traffic Signs & Signal Maintenance	\$ 37,154.23	\$	-
TOTAL - DEWITT TOWNSHIP	\$ 306,586.00	\$	-
<u>DUPLAIN TOWNSHIP</u>			
Routine Maintenance	\$ 74,835.14	\$	-
Bridge Maintenance	\$ 413.95	\$	-
Winter Maintenance	\$ 29,501.92	\$	-
Traffic Signs & Signal Maintenance	\$ 28,011.74	\$	-
TOTAL - DUPLAIN TOWNSHIP	\$ 132,762.75	\$	-
<u>EAGLE TOWNSHIP</u>			

2020 PRIMARY ROAD ROUTINE/PREVENTIVE MAINTENANCE

		<u>Project Cost</u>	<u>Township Contribution</u>
	Routine Maintenance	\$ 147,726.29	\$ -
	Bridge Maintenance	\$ 827.90	\$ -
	Winter Maintenance	\$ 35,359.22	\$ -
	Traffic Signs & Signal Maintenance	\$ 7,853.58	\$ -
	TOTAL - EAGLE TOWNSHIP	\$ 191,766.99	\$ -
 <u>ESSEX TOWNSHIP</u>			
	Routine Maintenance	\$ 115,561.96	\$ -
	Bridge Maintenance	\$ 1,862.77	\$ -
	Winter Maintenance	\$ 21,245.77	\$ -
	Traffic Signs & Signal Maintenance	\$ 11,778.22	\$ -
467.008.008301	Colony-Forest Hill to Airport Chip Seal	\$ 112,249.70	\$ -
	TOTAL - ESSEX TOWNSHIP	\$ 262,698.42	\$ -
 <u>GREENBUSH TOWNSHIP</u>			
	Routine Maintenance	\$ 61,894.97	\$ -
	Bridge Maintenance	\$ -	\$ -
	Winter Maintenance	\$ 18,709.28	\$ -
	Traffic Signs & Signal Maintenance	\$ 15,070.24	\$ -
	TOTAL - GREENBUSH TOWNSHIP	\$ 95,674.49	\$ -
 <u>LEBANON TOWNSHIP</u>			
	Routine Maintenance	\$ 109,867.63	\$ -
	Bridge Maintenance	\$ 620.92	\$ -
	Winter Maintenance	\$ 29,445.21	\$ -
	Traffic Signs & Signal Maintenance	\$ 8,305.05	\$ -
467.010.010301	Tallman-Stone to N County Line Rd. Chip Seal	\$ 113,154.62	\$ -
	TOTAL - LEBANON TOWNSHIP	\$ 261,393.43	\$ -
 <u>OLIVE TOWNSHIP</u>			
	Routine Maintenance	\$ 56,799.41	\$ -
	Bridge Maintenance	\$ 620.92	\$ -
	Winter Maintenance	\$ 17,552.85	\$ -
	Traffic Signs & Signal Maintenance	\$ 21,202.81	\$ -
	TOTAL - OLIVE TOWNSHIP	\$ 96,175.99	\$ -
 <u>OVID TOWNSHIP</u>			
	Routine Maintenance	\$ 104,694.38	\$ -
	Bridge Maintenance	\$ 1,241.85	\$ -
	Winter Maintenance	\$ 26,001.19	\$ -
	Traffic Signs & Signal Maintenance	\$ 14,423.10	\$ -
	TOTAL - OVID TOWNSHIP	\$ 146,360.52	\$ -

2020 PRIMARY ROAD ROUTINE/PREVENTIVE MAINTENANCE

	<u>Project Cost</u>	<u>Township Contribution</u>
<u>RILEY TOWNSHIP</u>		
Routine Maintenance	\$ 76,796.16	\$ -
Bridge Maintenance	\$ 413.95	\$ -
Winter Maintenance	\$ 22,813.03	\$ -
Traffic Signs & Signal Maintenance	\$ 11,738.26	\$ -
467.013.013010 Price-Wright to Francis Rd Chip Seal	\$ 103,359.51	\$ -
TOTAL - RILEY TOWNSHIP	\$ 215,120.91	\$ -
<u>VICTOR TOWNSHIP</u>		
Routine Maintenance	\$ 73,832.00	\$ -
Bridge Maintenance	\$ 620.92	\$ -
Winter Maintenance	\$ 21,014.87	\$ -
Traffic Signs & Signal Maintenance	\$ 27,056.22	\$ -
TOTAL - VICTOR TOWNSHIP	\$ 122,524.01	\$ -
<u>WATERTOWN TOWNSHIP</u>		
Routine Maintenance	\$ 113,222.72	\$ -
Bridge Maintenance	\$ 413.95	\$ -
Winter Maintenance	\$ 36,475.50	\$ -
Traffic Signs & Signal Maintenance	\$ 17,239.79	\$ -
TOTAL - WATERTOWN TOWNSHIP	\$ 167,351.96	\$ -
<u>WESTPHALIA TOWNSHIP</u>		
Routine Maintenance	\$ 108,986.30	\$ -
Bridge Maintenance	\$ 413.95	\$ -
Winter Maintenance	\$ 24,691.99	\$ -
Traffic Signs & Signal Maintenance	\$ 7,007.44	\$ -
467.016.016301 Price -Wright to Francis Chip Seal	\$ 2,473.85	\$ -
TOTAL - WESTPHALIA TOWNSHIP	\$ 143,573.53	\$ -
TOTAL ALL PRIMARY ROAD MAINTENANCE PROJECTS	\$ 2,810,721.85	\$ -

Total Bridge \$ 7,037.13

Total Winter \$ 448,317.79

Total Signs \$ 247,611.50

2020 LOCAL ROAD ROUTINE/PREVENTIVE MAINTENANCE PROJECTS

		<u>Project Cost</u>	<u>Township Contribution</u>
<u>BATH TOWNSHIP</u>			
	Routine Maintenance	\$ 259,495.16	
	Bridge Maintenance	\$ -	
	Winter Maintenance	\$ 62,677.63	
	Traffic Signs & Signal Maintenance	\$ 27,521.19	
497.001.017010	Various Local Roads (24.3 miles) Chloride - 3 applications	\$ 56,428.50	\$ 53,163.74
497.001.017020	Various Local Roads (64 miles) Brush Spray	\$ 6,098.69	\$ 5,745.84
497.001.017030	Various Local Roads Overband Crackfill	\$ 26,365.40	\$ 24,840.00
497.001.017040	Mow gravel shoulders (24.69 miles)	\$ 2,949.16	\$ 2,657.71
	TOTAL - BATH TOWNSHIP	\$ 441,535.73	\$ 86,407.29
<u>BENGAL TOWNSHIP</u>			
	Routine Maintenance	\$ 155,975.28	
	Bridge Maintenance	\$ 896.98	
	Winter Maintenance	\$ 14,261.48	
	Traffic Signs & Signal Maintenance	\$ 5,623.66	
497.002.027020	Various Local Roads (56 miles) Brush Spray	\$ 5,254.17	\$ 2,475.09
497.002.027030	Various Local Roads (1.01 miles) Overband	\$ 5,158.45	\$ 2,430.00
497.002.027040	Grove - Townsend to Parks Placement of 1800 ton 23a mod gravel	\$ 13,285.63	\$ 12,490.64
497.002.027050	Thelen - Townsend to Parks Placement of 1800 ton 23a mod gravel	\$ 13,377.03	\$ 12,570.61
497.002.027060	Bauer - Taft to Parks Placement of 1500 ton 23a mod gravel	\$ 10,956.15	\$ 10,304.71
497.002.027070	Lowell - Townsend to Parks Placement of 1500 ton 23a mod gravel	\$ 11,357.32	\$ 10,667.75
497.002.027080	Parks - Wacousta to Forest Hill SB Chipseal	\$ 28,479.28	\$ 26,439.71
497.002.027090	Parks - Francis to Lowell Chipseal	\$ 27,794.40	\$ 25,831.36
497.002.027100	Parks - Grove to Lowell Chipseal	\$ 27,749.15	\$ 25,821.80
497.002.027120	Taft - Lowell to Grove Placement of 1500 ton 23a mod gravel	\$ 10,696.21	\$ 10,059.81
497.002.027130	Various Local Roads Spot Gravel	\$ 5,959.17	\$ 5,361.46

2020 LOCAL ROAD ROUTINE/PREVENTIVE MAINTENANCE PROJECTS

			<u>Project Cost</u>		<u>Township Contribution</u>
497.002.027140	Wacousta - Townsend to Taft Regravel	\$	26,703.76	\$	25,098.81
497.002.027999	Various Local Roads Chloride	\$	57,464.81	\$	54,140.09
TOTAL - BENGAL TOWNSHIP		\$	330,865.19	\$	139,091.48

BINGHAM TOWNSHIP

	Routine Maintenance	\$	223,556.95		
	Bridge Maintenance	\$	-		
	Winter Maintenance	\$	28,301.29		
	Traffic Signs & Signal Maintenance	\$	10,704.90		
497.003.037010	Various Local Roads (39.51 mile) Chloride	\$	37,340.58	\$	35,180.52
497.003.037020	Various Local Roads (59.3 miles) Brush Spray	\$	5,308.96	\$	2,500.90
497.003.037030	Various Local Roads Overband	\$	8,425.46	\$	3,969.00
497.003.037040	Centerline - Airport to DeWitt Regravel	\$	13,514.70	\$	6,345.77
497.003.037050	Taft - Airport to DeWitt Regravel	\$	18,344.26	\$	8,590.30
497.003.037060	Various Local Roads Regravel	\$	4,296.14	\$	3,989.15
497.003.037070	Krepps - M21 North to Twp Line Chipseal	\$	53,520.05	\$	34,764.64
497.003.037080	Parks - Krepps to Chandler Placement of 1500 ton 23a mod gravel	\$	11,554.84	\$	5,425.61
TOTAL - BINGHAM TOWNSHIP		\$	414,868.13	\$	100,765.89

DALLAS TOWNSHIP

	Routine Maintenance	\$	149,642.65		
	Bridge Maintenance	\$	644.60		
	Winter Maintenance	\$	11,057.80		
	Traffic Signs & Signal Maintenance	\$	5,388.33		
497.004.047030	Taft - Grange to Wright Placement of 2700 ton 23a mod gravel	\$	19,460.26	\$	9,150.80
497.004.047050	Hinman - Parks to Taft Rd Placement of 900 ton 23a mod gravel	\$	6,672.64	\$	3,132.31
497.004.047060	Hinman - Parks to M21 Placement of 900 ton 23a mod gravel	\$	12,621.30	\$	5,936.71

2020 LOCAL ROAD ROUTINE/PREVENTIVE MAINTENANCE PROJECTS

			Project <u>Cost</u>		Township <u>Contribution</u>
497.004.047070	Dexter Trail - Hinman to Tallman Placement of 900 ton 23a mod gravel	\$	6,701.36	\$	3,148.04
497.004.047090	Walker - East of Wright Road Replace rusted CMP	\$	27,896.41	\$	12,897.22
497.004.047100	Various Local Roads Regravel	\$	5,212.29	\$	2,450.82
497.004.047999	Various Local Roads Chloride	\$	37,335.99	\$	35,175.86
TOTAL - DALLAS TOWNSHIP		\$	282,633.63	\$	71,891.76
 <u>DEWITT TOWNSHIP</u>					
	Routine Maintenance	\$	167,438.69		
	Bridge Maintenance	\$	-		
	Winter Maintenance	\$	120,449.64		
	Traffic Signs & Signal Maintenance	\$	10,849.64		
497.005.057010	Various Local Roads (7.17 miles) Chloride	\$	11,657.90	\$	11,343.42
497.005.057020	Various Local Roads Brush Spray	\$	1,750.44	\$	1,649.17
497.005.057030	Various Local Roads Overband Crackfill	\$	19,619.30	\$	18,484.20
TOTAL - DEWITT TOWNSHIP		\$	331,765.61	\$	31,476.79
 <u>DUPLAIN TOWNSHIP</u>					
	Routine Maintenance	\$	141,929.29		
	Bridge Maintenance	\$	2,078.92		
	Winter Maintenance	\$	19,006.15		
	Traffic Signs & Signal Maintenance	\$	9,403.30		
497.006.067010	Various Local Roads (37.61 miles) Chloride - 2 applications	\$	18,147.11	\$	17,097.16
497.006.067020	Various Local Roads Foliar Brush Spray	\$	4,448.38	\$	4,191.01
497.006.067030	Various Local Roads Overband Crackfill	\$	3,152.38	\$	2,970.00
497.006.067040	Various Local Roads Spot Gravel	\$	16,920.88	\$	15,728.61
497.006.067050	Maple Rapids - Chandler to Watson Regravel with 1500 ton of 23a mod gravel	\$	15,198.49	\$	14,260.64
497.006.067060	French - Shepardsville to Upton Regravel with 1500 ton 23a mod gravel	\$	15,239.20	\$	14,300.47
497.006.067070	Sevy-Chandler to Watson	\$	15,413.45	\$	14,458.78

2020 LOCAL ROAD ROUTINE/PREVENTIVE MAINTENANCE PROJECTS

		<u>Project Cost</u>	<u>Township Contribution</u>
	Regravel with 1500 ton 23a mod gravel		
497.006.067080	Chandler - Ridge to Maple Rapids Regravel with 750 ton 23a mod gravel	\$ 7,932.03	\$ 7,430.69
497.006.067090	Ridge - St. Clair to Watson Regravel with 1500 ton 23a mod gravel	\$ 15,247.77	\$ 14,297.13
	TOTAL - DUPLAIN TOWNSHIP	\$ 284,117.35	\$ 104,734.49
<u>EAGLE TOWNSHIP</u>			
	Routine Maintenance	\$ 97,875.71	
	Bridge Maintenance	\$ -	
	Winter Maintenance	\$ 24,945.06	
	Traffic Signs & Signal Maintenance	\$ 7,563.72	
497.007.077010	Various Local Roads (25.06 mile) Chloride	\$ 20,737.86	\$ 17,932.24
497.007.077020	Various Local Roads (31.1 miles) Brush Spray	\$ 2,720.60	\$ 1,281.60
497.007.077030	McCrum, Eden Trail & Eagles Nest Overband	\$ 6,368.45	\$ 6,000.00
497.007.077040	Eaton Hwy - Wright to Bauer Chipseal	\$ 27,615.09	\$ 12,845.56
497.007.077050	Tallman - S of Herbison Chipseal	\$ 10,228.95	\$ 4,754.64
497.007.077060	Jones - Asphalt of I-96 Chipseal	\$ 10,146.25	\$ 4,689.78
497.007.077070	Clark - Tallman to Hinman Chipseal	\$ 99,982.16	\$ 91,226.23
497.007.077110	McCrum Rd. - W of pavement Replace rusted 60" culvert	\$ 18,721.59	\$ 17,321.42
497.007.077120	Various Local Roads Roadside Mowing	\$ 2,801.72	\$ 2,524.83
	TOTAL - EAGLE TOWNSHIP	\$ 329,707.16	\$ 158,576.30
<u>ESSEX TOWNSHIP</u>			
	Routine Maintenance	\$ 279,686.52	
	Bridge Maintenance	\$ 437.62	
	Winter Maintenance	\$ 18,837.88	
	Traffic Signs & Signal Maintenance	\$ 6,870.92	
497.008.087010	Various Local Roads (54.07 mile) Chloride	\$ 40,992.39	\$ 38,620.69
497.008.087020	Various Local Roads (58.61) Brush Spray	\$ 5,124.75	\$ 2,414.12

2020 LOCAL ROAD ROUTINE/PREVENTIVE MAINTENANCE PROJECTS

			<u>Project Cost</u>		<u>Township Contribution</u>
497.008.087030	Kinley - Forest Hill to Essex Center Placement of 1500 ton 23a mod gravel	\$	10,145.08	\$	4,776.13
497.008.087040	Hoover - Forest Hill to Essex Center Regravel with 1500 ton 23a mod gravel	\$	10,513.76	\$	4,941.03
497.008.087050	McNeil - French to Lowe Chipseal	\$	16,742.99	\$	7,761.10
497.008.087060	Findlay - Paxton to Lowe Placement of 1500 ton 23a mod gravel	\$	10,551.46	\$	4,957.33
TOTAL - ESSEX TOWNSHIP		\$	399,903.37	\$	63,470.40
 <u>GREENBUSH TOWNSHIP</u>					
	Routine Maintenance	\$	259,818.24		
	Bridge Maintenance	\$	-		
	Winter Maintenance	\$	18,142.95		
	Traffic Signs & Signal Maintenance	\$	15,233.49		
497.009.097010	Various Local Roads (40.5 mile) Chloride	\$	31,609.94	\$	29,781.09
497.009.097030	Various Local Roads Spot Gravel	\$	3,557.40	\$	3,293.15
497.009.097050	Krepps- Colony to Twp Line Chipseal	\$	27,075.22	\$	21,155.96
497.009.097060	Scott - Marshall to French Chipseal	\$	124.07	\$	35,046.87
497.009.097070	Kinley - Airport to DeWitt Rd. Placement of 1000 ton 23a mod gravel	\$	10,279.47	\$	9,655.50
TOTAL - GREENBUSH TOWNSHIP		\$	365,840.78	\$	98,932.57
 <u>LEBANON TOWNSHIP</u>					
	Routine Maintenance	\$	172,803.91		
	Bridge Maintenance	\$	206.97		
	Winter Maintenance	\$	17,268.56		
	Traffic Signs & Signal Maintenance	\$	2,343.23		
497.010.107010	Various Local Roads (43.74 mile) Chloride	\$	19,926.21	\$	18,773.35
497.010.107020	Various Local Roads (43.22 miles) Brush Spray	\$	4,082.79	\$	1,923.29
497.010.107030	French - Tallman to Hinman Placement of 1500 ton 23a mod gravel	\$	10,390.13	\$	4,884.26
497.010.107040	French - Grange to Jones Placement of 1500 ton 23a mod gravel	\$	10,428.89	\$	4,902.52
497.010.107050	Island Rd - Tallman to Grange	\$	20,657.52	\$	9,710.71

2020 LOCAL ROAD ROUTINE/PREVENTIVE MAINTENANCE PROJECTS

		<u>Project Cost</u>	<u>Township Contribution</u>
	Placement of 3000 ton 23a mod gravel		
497.010.107060	Gratiot - Jones to Hubbardston Placement of 1500 ton 23a mod gravel	\$ 10,862.67	\$ 8,232.26
497.010.107070	Wright - Maple Rapids EB to WB Placement of 750 ton 23a mod gravel	\$ 5,083.09	\$ 4,783.15
497.010.107080	Stone - Hinman to Tallman Placement of 1500 ton 23a mod gravel	\$ 10,836.66	\$ 10,171.69
	TOTAL - LEBANON TOWNSHIP	\$ 284,890.63	\$ 63,381.23
 <u>OLIVE TOWNSHIP</u>			
	Routine Maintenance	\$ 73,197.03	
	Bridge Maintenance	\$ -	
	Winter Maintenance	\$ 16,736.87	
	Traffic Signs & Signal Maintenance	\$ 13,022.97	
497.011.117010	Various Local Roads (27 mile) Chloride	\$ 34,590.50	\$ 32,589.21
497.011.117020	Various Local Roads (42 mile) Foliar Brush Spray	\$ 3,806.01	\$ 2,617.86
497.011.117040	Krepps - Price to Alward Chipseal	\$ 71,959.64	\$ 66,638.71
497.011.117060	Bond Rd - Chadwick to Round Lake Regravel	\$ 10,902.59	\$ 5,135.90
497.011.117070	Bond Rd - Chadwick to Dead End 1200ton 23a mod gravel	\$ 12,248.48	\$ 5,741.54
497.011.117080	Jason - DeWitt to Loomis Regravel	\$ 11,693.24	\$ 10,981.62
497.011.117090	Lehman - Airport to DeWitt Regravel	\$ 23,811.74	\$ 11,159.25
497.011.117100	Williams - Centerline to Price Regravel	\$ 15,092.49	\$ 7,084.78
	TOTAL - OLIVE TOWNSHIP	\$ 287,061.56	\$ 141,948.87
 <u>OVID TOWNSHIP</u>			
	Routine Maintenance	\$ 102,757.50	
	Bridge Maintenance	\$ 929.23	
	Winter Maintenance	\$ 22,780.82	
	Traffic Signs & Signal Maintenance	\$ 10,775.59	
497.012.127010	Various Local Roads (44.66 mile) Chloride	\$ 28,276.76	\$ 26,640.76
497.012.127020	Various Local Roads Foliar Brush Spray	\$ 5,420.42	\$ 5,106.82

2020 LOCAL ROAD ROUTINE/PREVENTIVE MAINTENANCE PROJECTS

		<u>Project Cost</u>	<u>Township Contribution</u>
497.012.127030	Various Local Roads Overband	\$ 6,304.77	\$ 5,940.00
497.012.127040	Various Local Roads Spot Gravel	\$ 4,994.31	\$ 4,646.93
497.012.127050	Birmingham - Faragher to Kinley Regravel	\$ 11,731.04	\$ 5,505.69
497.012.127060	Harmon - Walker to Faragher Regravel	\$ 8,609.39	\$ 4,023.46
497.012.127070	Welter - St. Clair to Shepardsville Regravel	\$ 14,708.58	\$ 6,914.18
497.012.127080	Welter - Shepardsville to Hollister Regravel	\$ 31,087.74	\$ 14,567.18
497.012.127090	Faragher - Harmon to Birmingham Regravel	\$ 11,287.78	\$ 5,305.22
497.012.127100	Wildcat - Shepardsville to Woodworth Regravel	\$ 23,714.63	\$ 22,254.82
497.012.127120	Wildcat - Woodworth to Hollister Regravel	\$ 8,221.50	\$ 3,862.68
497.012.127130	Upton - Walker to Kinley Regravel	\$ 15,244.90	\$ 11,912.35
497.012.127140	Walker - E. of Shepardsville Replace 48" CMP with 48" Plastic Pipe	\$ 8,079.71	\$ 6,884.25
TOTAL - OVID TOWNSHIP		\$ 314,924.67	\$ 123,564.34
<u>RILEY TOWNSHIP</u>			
	Routine Maintenance	\$ 196,063.81	
	Bridge Maintenance	\$ 3,945.01	
	Winter Maintenance	\$ 15,669.80	
	Traffic Signs & Signal Maintenance	\$ 3,565.14	
497.013.137010	Various Local Roads (54.4 mile) Chloride	\$ 38,143.98	\$ 36,627.10
497.013.137020	Various Local Roads (54.77 miles) Brush Spray	\$ 5,138.92	\$ 2,420.80
497.013.137030	Various Local Roads Spot Gravel	\$ 5,589.30	\$ 2,575.21
497.013.137050	Cutler Rd - Bauer to Wacousta Placement of 1500 ton 23a mod gravel	\$ 13,623.21	\$ 6,371.43
497.013.137060	Cutler - Francis to Lowell Replace Rusted 48" CMP with 48" N12 Culvert	\$ 10,068.70	\$ 9,222.30
TOTAL - RILEY TOWNSHIP		\$ 291,807.87	\$ 57,216.84

2020 LOCAL ROAD ROUTINE/PREVENTIVE MAINTENANCE PROJECTS

		<u>Project Cost</u>	<u>Township Contribution</u>
<u>VICTOR TOWNSHIP</u>			
	Routine Maintenance	\$ 97,073.31	
	Bridge Maintenance	\$ -	
	Winter Maintenance	\$ 18,279.11	
	Traffic Signs & Signal Maintenance	\$ 13,551.41	
497.014.147999	Various Local Roads - 29 Miles Chloride- 3 Applications	\$ 30,597.53	\$ 28,827.27
497.014.147020	Various Local Roads Brush Spray	\$ 4,392.64	\$ 4,138.50
497.014.147030	Various Local Roads Overband	\$ 5,215.76	\$ 4,914.00
497.014.147120	Various Local Roads Spot gravel	\$ 5,640.92	\$ 5,221.07
497.014.147040	Hollister - Cutler to Chadwick Regravel	\$ 16,545.97	\$ 7,785.56
497.014.147050	Hollister - Chadwick to Round Lake Regravel	\$ 9,389.08	\$ 4,393.68
497.014.147060	Pratt - Chandler to St. Clair Regravel	\$ 32,734.47	\$ 15,348.62
497.014.147070	Pratt - St. Clair to Shepardsville Regravel	\$ 21,894.51	\$ 12,008.85
497.014.147080	St. Clair - Alward to Pratt Regravel	\$ 8,244.45	\$ 7,746.98
497.014.147090	St. Clair - Pratt to Green Rd. Regravel	\$ 8,345.90	\$ 7,842.56
497.014.147100	Cutler - Center W to Twp. Line Regravel	\$ 15,994.17	\$ 15,509.28
497.014.147110	Cutler - Center to Upton Regravel	\$ 17,916.23	\$ 16,792.19
497.014.147130	Pratt - East of St. Clair Replace 48" CMP with new 48" N12 plastic culvert	\$ 10,307.57	\$ 9,449.05
	TOTAL - VICTOR TOWNSHIP	\$ 316,123.03	\$ 139,977.61
<u>WATERTOWN TOWNSHIP</u>			
	Routine Maintenance	\$ 189,698.54	
	Bridge Maintenance	\$ 11,188.55	
	Winter Maintenance	\$ 46,371.45	
	Traffic Signs & Signal Maintenance	\$ 3,778.93	
497.015.157010	Various Local Roads Chloride	\$ 75,585.08	\$ 72,940.08

2020 LOCAL ROAD ROUTINE/PREVENTIVE MAINTENANCE PROJECTS

			Project Cost		Township Contribution
497.015.157030	Various Local Roads Overband	\$	12,322.96	\$	5,805.00
TOTAL - WATERTOWN TOWNSHIP		\$	338,945.51	\$	78,745.08
<u>WESTPHALIA TOWNSHIP</u>					
	Routine Maintenance	\$	179,898.43		
	Bridge Maintenance	\$	206.97		
	Winter Maintenance	\$	10,359.05		
	Traffic Signs & Signal Maintenance	\$	4,483.24		
497.016.167010	Various Local Chloride	\$	56,853.55	\$	53,564.19
497.016.167020	Various Local Roads Brush Spray	\$	4,554.18	\$	2,145.34
497.016.167030	Jason - Grange to Hinman Placement of 1500 ton 23a mod gravel	\$	11,895.79	\$	5,574.52
497.016.167040	Hinman - Price to Jason Placement of 1500 ton 23a mod gravel	\$	12,182.47	\$	5,704.30
497.016.167050	Tallman - Pratt to Chadwick Placement of 3000 ton 23a mod gravel	\$	24,341.74	\$	18,479.05
497.016.167060	Lehman - Tallman to Hinman Placement of 1500 ton 23a mod gravel	\$	11,614.74	\$	10,898.57
497.016.167070	Clintonia - Pratt to Lehman Placement of 1500 ton 23a mod gravel	\$	12,155.84	\$	11,385.26
497.016.167080	Clintonia - Chadwick to Cutler Placement of 1500 ton 23a mod gravel	\$	12,062.26	\$	11,301.20
TOTAL - WESTPHALIA TOWNSHIP		\$	280,433.68	\$	119,052.43
TOTAL ALL LOCAL ROAD MAINTENANCE PROJECTS		\$	5,295,423.90	\$	1,579,233.37

2020 TOWNSHIP CONTRIBUTIONS

<i>Township</i>	<i>Local Road Maintenance</i>	<i>Local Road Preservation/ Structural Improv</i>	<i>Total</i>
Bath	\$86,407.29	\$207,584.05	\$293,991.34
Bengal	\$197,030.48	\$0.00	\$197,030.48
Bingham	\$100,765.53	\$13,269.85	\$114,035.38
Dallas	\$71,891.76	\$0.00	\$71,891.76
DeWitt	\$31,476.79	\$401,734.66	\$433,211.45
Duplain	\$104,734.49	\$0.00	\$104,734.49
Eagle	\$158,576.30	\$0.00	\$158,576.30
Essex	\$63,470.40	\$35,564.69	\$99,035.09
Greenbush	\$63,885.70	\$35,046.87	\$98,932.57
Lebanon	\$63,381.23	\$0.00	\$63,381.23
Olive	\$141,948.87	\$0.00	\$141,948.87
Ovid	\$123,564.34	\$0.00	\$123,564.34
Riley	\$66,843.14	\$26,963.02	\$93,806.16
Victor	\$139,977.61	\$6,035.84	\$146,013.45
Watertown	\$78,745.08	\$0.00	\$78,745.08
Westphalia	\$133,489.50	\$0.00	\$133,489.50
TOTALS	\$1,626,188.51	\$726,198.98	\$2,352,387.49

MTF RECEIPTS AND DISTRIBUTION FOR 2020

	County Primary 546.002	County Local 546.003	Urban Primary 546.004	Urban Local 546.005	Engineering 546.001	LRP-CO Primary 546.002	LRP-CO Local 546.003	LRP-Urban Primary 546.004	LRP-Urban Local 546.005	TOTALS
March	\$621,117.96	\$319,063.42	\$72,162.55	\$29,022.34		\$11,034.77	\$5,668.47	\$1,282.04	\$515.61	\$1,059,867.16
April	\$671,229.22	\$344,931.64	\$78,019.34	\$31,377.82		\$11,030.73	\$5,668.47	\$1,282.14	\$515.65	\$1,144,055.01
May	\$517,368.92	\$264,536.60	\$59,835.07	\$24,064.47		\$11,086.17	\$5,668.48	\$1,282.14	\$515.65	\$884,357.50
June	\$428,215.35	\$219,124.95	\$49,568.19	\$19,935.34		\$11,077.41	\$5,668.50	\$1,282.27	\$515.70	\$735,387.71
July	\$372,172.52	\$189,608.65	\$42,891.32	\$17,250.03		\$11,126.39	\$5,668.50	\$1,282.27	\$515.70	\$640,515.38
August	\$517,523.92	\$263,810.09	\$60,256.52	\$24,233.97	\$10,000.00	\$11,140.20	\$5,668.50	\$1,282.27	\$515.70	\$894,431.17
September	\$519,111.80	\$264,834.58	\$59,849.57	\$24,272.76		\$11,121.12	\$5,673.65	\$1,282.18	\$520.00	\$886,665.66
October	\$633,682.25	\$321,942.84	\$72,755.38	\$29,506.88		\$11,167.48	\$5,673.65	\$1,282.18	\$520.00	\$1,076,530.66
November	\$572,190.82	\$291,589.49	\$65,895.87	\$26,724.92		\$11,133.49	\$5,673.65	\$1,282.18	\$520.00	\$975,010.42
December	\$491,046.61	\$250,378.70	\$56,584.10	\$22,948.41		\$11,127.25	\$5,673.65	\$1,282.21	\$520.02	\$839,560.95
January	\$500,215.53	\$254,299.12	\$57,470.08	\$23,307.73		\$11,160.27	\$5,673.65	\$1,282.21	\$520.02	\$853,928.61
February	\$568,608.93	\$290,076.07	\$65,555.13	\$26,586.73		\$11,121.58	\$5,673.68	\$1,282.21	\$520.02	\$969,424.35
TOTALS	\$6,412,483.83	\$3,274,196.15	\$740,843.12	\$299,231.40	\$10,000.00	\$133,326.86	\$68,052.85	\$15,386.30	\$6,214.07	\$10,959,734.58

TOTAL MTF RECEIPTS INCLUDING ENGINEERING AND LOCAL AGENCY SPECIAL DISBURSEMENTS

PRIMARY ROAD FUNDING SOURCES

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
MTF	\$ 4,294,187.23	\$ 4,496,180.08	\$ 6,063,763.80	\$ 6,362,139.11	\$ 7,396,741.25	\$ 7,308,660.02
Local Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal/State	\$ 2,158,404.78	\$ 1,632,382.57	\$ 1,377,896.64	\$ 2,176,189.10	\$ 1,971,430.88	\$ 5,884,300.55
Misc. Other	\$ 903,372.93	\$ 524,346.47	\$ 628.01	\$ 1,173.65	\$ 3,393,505.39	\$ 12,619.09
Transfer from Primary	\$ (1,860,775.54)	\$ (2,000,000.00)	\$ (1,500,000.00)	\$ (1,000,000.00)	\$ (500,000.00)	\$ (3,654,330.01)
Transfer from Road					\$ -	
TOTAL	\$ 5,495,189.40	\$ 4,652,909.12	\$ 5,942,288.45	\$ 7,539,501.86	\$ 12,261,677.52	\$ 9,551,249.65

LOCAL ROAD FUNDING SOURCES

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
MTF	\$ 2,265,821.37	\$ 2,327,388.81	\$ 3,050,726.47	\$ 3,193,448.47	\$ 3,697,224.86	\$ 3,651,074.56
Local Contribution	\$ 2,350,848.02	\$ 3,188,695.67	\$ 2,830,607.53	\$ 2,696,053.90	\$ 2,849,507.10	\$ 2,733,288.99
Federal/State	\$ 646,883.00	\$ 41.01	\$ 81,148.71	\$ 292,923.75	\$ 16.95	\$ -
Misc. Other	\$ 37,475.51	\$ 81,798.14	\$ 1,794.33	\$ 3,414.25	\$ 21,632.11	\$ 2,354.14
Transfer from Primary	\$ 1,860,775.54	\$ 2,000,000.00	\$ 1,500,000.00	\$ 1,000,000.00	\$ 500,000.00	\$ 3,654,330.01
Transfer from Road						
TOTAL	\$ 7,161,803.44	\$ 7,597,923.63	\$ 7,464,277.04	\$ 7,185,840.37	\$ 7,068,381.02	\$ 10,041,047.70

PRIMARY ROAD EXPENDITURES

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Construction/Capacity Improvements	\$ -	\$ -	\$ -	\$ -	\$ 2,699,928.60	\$ 3,598,300.37
Preservation/Structural Improvements	\$ 2,372,723.26	\$ 1,258,773.83	\$ 2,206,485.27	\$ 4,409,276.67	\$ 4,660,918.43	\$ 2,220,347.47
Other Source Funded Const/Preservation	\$ 1,025,994.71	\$ 2,126,216.68	\$ 1,376,905.93	\$ 2,355,070.27	\$ 586,359.73	\$ 251,733.91
MTF Funded Maintenance	\$ 1,306,516.74	\$ 1,052,969.11	\$ 1,730,247.08	\$ 1,471,738.15	\$ 4,155,539.98	\$ 2,810,721.85
Township Funded Maintenance						
TOTAL	\$ 4,705,234.71	\$ 4,437,959.62	\$ 5,313,638.28	\$ 8,236,085.09	\$ 12,102,746.74	\$ 8,881,103.60

LOCAL ROAD EXPENDITURES

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Construction/Capacity Improvements	\$ 132,229.51	\$ 54,051.36	\$ 84,239.40	\$ 521,368.32	\$ 539,347.66	\$ 1,179,978.33
Preservation/Structural Improvements	\$ 1,797,600.35	\$ 1,847,388.78	\$ 981,159.62	\$ 1,304,454.47	\$ 1,390,378.77	\$ 1,110,105.23
Other Source Funded Const/Preservation	\$ 318,297.93	\$ 26,271.29	\$ 310,264.06	\$ 264,539.13	\$ 458,895.63	\$ 384,461.87
MTF Funded Maintenance	\$ 1,596,333.93	\$ 1,641,375.72	\$ 2,151,899.47	\$ 2,299,009.96	\$ 2,815,267.32	\$ 3,093,338.73
Township Funded Maintenance	\$ 2,350,848.02	\$ 3,188,695.67	\$ 2,830,607.53	\$ 2,696,053.90	\$ 2,655,752.48	\$ 2,352,387.49
TOTAL	\$ 6,195,309.74	\$ 6,757,782.82	\$ 6,358,170.08	\$ 7,085,425.78	\$ 7,859,641.86	\$ 8,120,271.65

**SCHEDULE OF ROAD EXPENDITURES VS MTF RECEIPTS
CONSTRUCTION/PRESERVATION/STRUCTURAL IMPROVEMENTS & ROUTINE/PREVENTIVE MAINTENANCE
YEAR ENDED December 31, 2020**

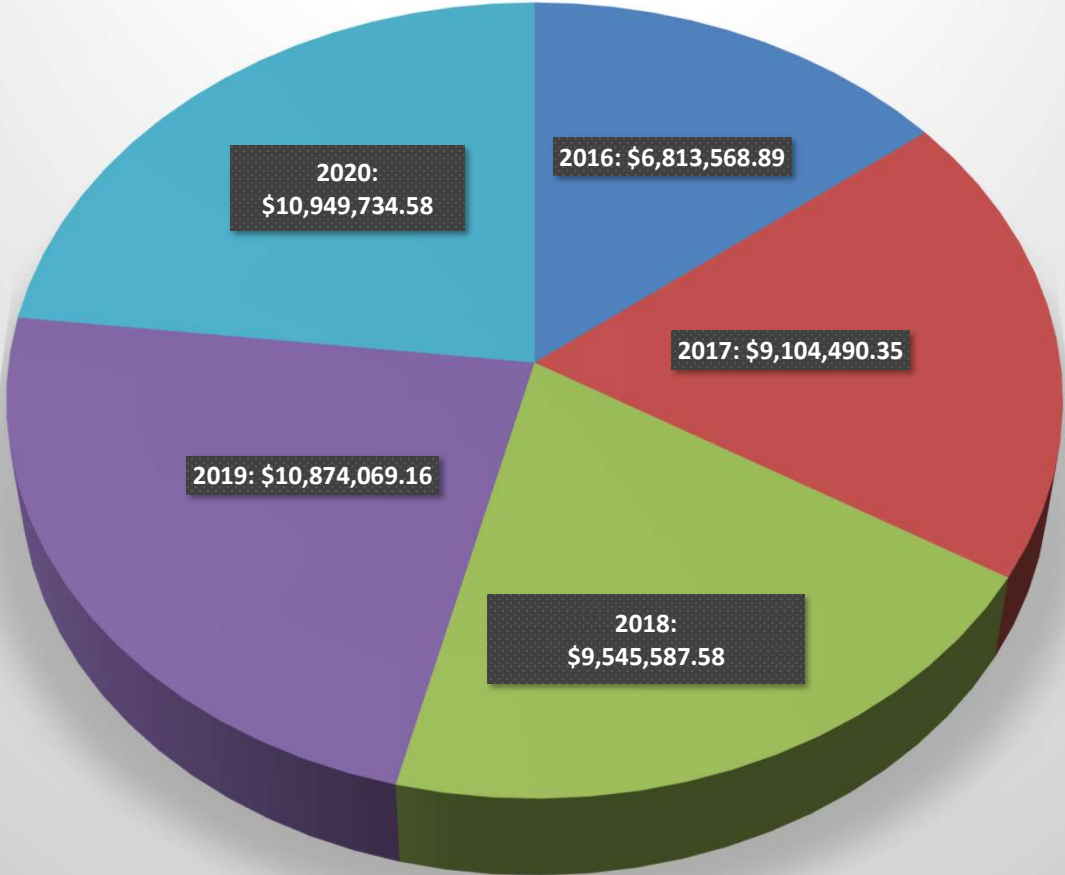
<u>Township</u>	<u>Primary MTF Receipts</u>	<u>Primary Road Expenditures</u>	<u>Local MTF Receipts</u>	<u>Local Road Expenditures</u>	<u>Total Township Contributions</u>	<u>Total MTF Receipts</u>	<u>Total Contributions</u>	<u>Total Road Expenditures</u>
Bath	\$1,208,004.06	\$246,346.73	463,429.70	\$1,053,651.36	\$293,991.34	\$1,671,433.76	\$1,965,425.10	\$1,299,998.09
Bengal	\$171,883.48	\$766,281.35	172,768.54	\$330,865.19	\$197,030.48	\$344,652.02	\$541,682.50	\$1,097,146.54
Bingham	\$374,569.19	\$93,014.69	249,988.78	\$602,338.69	\$114,035.38	\$624,557.97	\$738,593.35	\$695,353.38
Dallas	\$282,599.62	\$259,453.21	189,920.93	\$282,633.63	\$71,891.76	\$472,520.55	\$544,412.31	\$542,086.84
DeWitt	\$1,808,967.74	\$4,214,284.27	544,851.97	\$1,520,806.63	\$433,211.45	\$2,353,819.71	\$2,787,031.16	\$5,735,090.90
Duplain	\$312,865.76	\$196,663.30	174,821.90	\$284,117.35	\$104,734.49	\$487,687.66	\$592,422.15	\$480,780.65
Eagle	\$335,414.14	\$191,766.99	138,868.40	\$329,707.16	\$158,576.30	\$474,282.54	\$632,858.84	\$521,474.15
Essex	\$260,067.38	\$939,102.66	195,355.78	\$459,154.01	\$99,035.09	\$455,423.16	\$554,458.25	\$1,398,256.67
Greenbush	\$279,257.09	\$159,611.47	200,420.25	\$442,704.04	\$98,932.57	\$479,677.34	\$578,609.91	\$602,315.51
Lebanon	\$151,684.03	\$261,393.43	127,822.20	\$284,890.63	\$63,381.23	\$279,506.23	\$342,887.46	\$546,284.06
Olive	\$321,405.87	\$263,383.88	165,394.98	\$287,061.56	\$141,948.87	\$486,800.85	\$628,749.72	\$550,445.44
Ovid	\$277,771.42	\$157,611.45	197,885.92	\$314,924.67	\$123,564.34	\$475,657.34	\$599,221.68	\$472,536.12
Riley	\$269,528.73	\$215,120.91	187,389.01	\$370,639.72	\$93,806.16	\$456,917.74	\$550,723.90	\$585,760.63
Victor	\$399,816.18	\$122,524.01	198,514.59	\$322,652.17	\$146,013.45	\$598,330.77	\$744,344.22	\$445,176.18
Watertown	\$553,261.39	\$399,237.81	266,907.06	\$388,092.73	\$78,745.08	\$820,168.45	\$898,913.53	\$787,330.54
Westphalia	\$301,563.93	\$143,573.53	176,734.54	\$311,267.92	\$133,489.50	\$478,298.47	\$611,787.97	\$454,841.45
TOTALS	\$7,308,660.02	\$8,629,369.69	\$3,651,074.56	\$7,585,507.46	\$ 2,352,387.49	\$10,959,734.55	\$13,312,122.05	\$16,214,877.15

Michigan Transportation Fund Comparisons
(Based on Act 51 Reporting Requirements)

	2012	2013	2014	2015	2016	2017	2018	2019	2020
March	\$ 531,869.76	\$ 530,606.55	\$ 559,084.97	\$ 555,551.69	\$ 569,276.84	\$ 726,487.05	\$ 898,132.04	\$ 998,817.82	\$ 1,059,867.16
April	\$ 621,691.66	\$ 652,429.06	\$ 653,884.50	\$ 679,020.03	\$ 685,088.46	\$ 842,835.66	\$ 904,691.02	\$ 948,246.86	\$ 1,144,055.01
May	\$ 477,644.80	\$ 480,347.75	\$ 503,826.38	\$ 534,670.09	\$ 581,807.69	\$ 763,787.05	\$ 863,589.37	\$ 976,744.56	\$ 884,357.50
June	\$ 513,597.88	\$ 505,215.38	\$ 522,226.47	\$ 566,456.97	\$ 562,736.85	\$ 750,591.38	\$ 792,535.48	\$ 832,906.92	\$ 735,387.71
July	\$ 486,742.31	\$ 536,475.17	\$ 507,427.67	\$ 471,776.79	\$ 550,531.65	\$ 789,758.24	\$ 871,817.86	\$ 938,017.27	\$ 640,515.38
August	\$ 524,566.66	\$ 488,244.05	\$ 550,807.62	\$ 566,784.99	\$ 584,810.40	\$ 784,063.16	\$ 801,152.62	\$ 880,957.40	\$ 884,431.17
September	\$ 399,850.31	\$ 464,715.50	\$ 456,900.04	\$ 496,731.54	\$ 445,850.85	\$ 705,816.54	\$ 755,657.50	\$ 808,583.80	\$ 886,665.66
October	\$ 515,128.11	\$ 528,122.67	\$ 533,927.89	\$ 579,870.29	\$ 589,501.11	\$ 785,540.78	\$ 827,447.17	\$ 892,604.07	\$ 1,076,530.66
November	\$ 525,070.04	\$ 516,497.25	\$ 541,403.17	\$ 563,686.31	\$ 569,766.19	\$ 816,820.58	\$ 774,967.83	\$ 947,605.60	\$ 975,010.42
December	\$ 402,861.62	\$ 431,631.97	\$ 447,657.43	\$ 506,357.00	\$ 460,727.51	\$ 717,906.54	\$ 886,500.98	\$ 821,006.51	\$ 839,560.95
January	\$ 484,427.24	\$ 481,916.10	\$ 470,899.08	\$ 517,088.72	\$ 605,002.18	\$ 691,571.01	\$ 764,357.92	\$ 833,215.68	\$ 853,928.61
February	\$ 482,372.29	\$ 495,926.37	\$ 509,555.60	\$ 512,014.18	\$ 608,469.16	\$ 729,312.36	\$ 404,737.79	\$ 995,362.67	\$ 969,424.35
TOTAL	\$ 5,965,822.68	\$ 6,112,127.82	\$ 6,257,600.82	\$ 6,550,008.60	\$ 6,813,568.89	\$ 9,104,490.35	\$ 9,545,587.58	\$ 10,874,069.16	\$ 10,949,734.58

Audit adjustment \$209,896.95

MTF FUND COMPARISON 2016 - 2020



2020 MTF RECEIPTS FOR PRIMARY ROAD MAINTENANCE

<u>Township</u>	<u>Registered Vehicles *</u>	<u>Factor of Reg. Veh.</u>	<u>[75%] Total Dollars</u>	<u>[15%] Equal Division</u>	<u>2019 Miles Roads</u>	<u>Factor of Total Miles</u>	<u>[10%] Tot. Road Dollars</u>	<u>Urban Miles Roads</u>	<u>Factor of Total Miles</u>	<u>[10%] ** Tot. Urban Dollars</u>	<u>Total Primary MTF Receipts</u>	<u>Average MTF Receipts per mile of road</u>
Bath	13,595	0.195115	962,567.57	61,666.82	23.51	0.06774826	44,563.41	10.51	0.19046756	139,206.26	1,208,004.06	\$ 51,382.56
Bengal	1,393	0.019986	98,597.20	61,666.82	6.13	0.01766469	11,619.47	0.00	0.00000000	0.00	171,883.48	\$ 28,039.72
Bingham	3,351	0.048097	237,280.62	61,666.82	8.94	0.02576220	16,945.85	4.43	0.08028271	58,675.90	374,569.19	\$ 41,898.12
Dallas	2,777	0.039854	196,613.43	61,666.82	12.83	0.03697193	24,319.38	0.00	0.00000000	0.00	282,599.62	\$ 22,026.47
DeWitt	16,787	0.240924	1,188,560.97	61,666.82	40.70	0.11728431	77,147.20	36.36	0.65893440	481,592.75	1,808,967.74	\$ 44,446.38
Duplain	2,770	0.039753	196,115.46	61,666.82	29.06	0.08374157	55,083.48	0.00	0.00000000	0.00	312,865.76	\$ 10,766.20
Eagle	3,131	0.044935	221,677.70	61,666.82	27.47	0.07915970	52,069.62	0.00	0.00000000	0.00	335,414.14	\$ 12,210.20
Essex	2,239	0.032132	158,519.06	61,666.82	21.04	0.06063051	39,881.50	0.00	0.00000000	0.00	260,067.38	\$ 12,360.62
Greenbush	2,578	0.036994	182,504.40	61,666.82	18.51	0.05333987	35,085.86	0.00	0.00000000	0.00	279,257.09	\$ 15,086.82
Lebanon	709	0.010178	50,211.53	61,666.82	21.00	0.06051524	39,805.68	0.00	0.00000000	0.00	151,684.03	\$ 7,223.05
Olive	2,902	0.041654	205,493.82	61,666.82	27.36	0.07884272	51,861.12	0.18	0.00326205	2,384.12	321,405.87	\$ 11,747.29
Ovid	2,576	0.036977	182,421.41	61,666.82	17.77	0.05120742	33,683.19	0.00	0.00000000	0.00	277,771.42	\$ 15,631.48
Riley	2,372	0.034050	167,980.41	61,666.82	21.04	0.06063051	39,881.50	0.00	0.00000000	0.00	269,528.73	\$ 12,810.30
Victor	4,056	0.058208	287,160.18	61,666.82	26.90	0.07751715	50,989.18	0.00	0.00000000	0.00	399,816.18	\$ 14,863.06
Watertown	5,669	0.081357	401,360.30	61,666.82	21.75	0.06267650	41,227.31	3.70	0.06705328	49,006.96	553,261.39	\$ 25,437.31
Westphalia	2,772	0.039787	196,281.45	61,666.82	23.01	0.06630742	43,615.65	0.00	0.00000000	0.00	301,563.93	\$ 13,105.78
TOTALS	69,676	1.000000	4,933,345.51	986,669.10	347.02	1.00000000	657,779.40	55.18	1.00000000	730,866.00	7,308,660.02	\$ 21,061.21

* Population percentages by township used to spread vehicles as vehicles per township unknown

** Urban 10% taken first

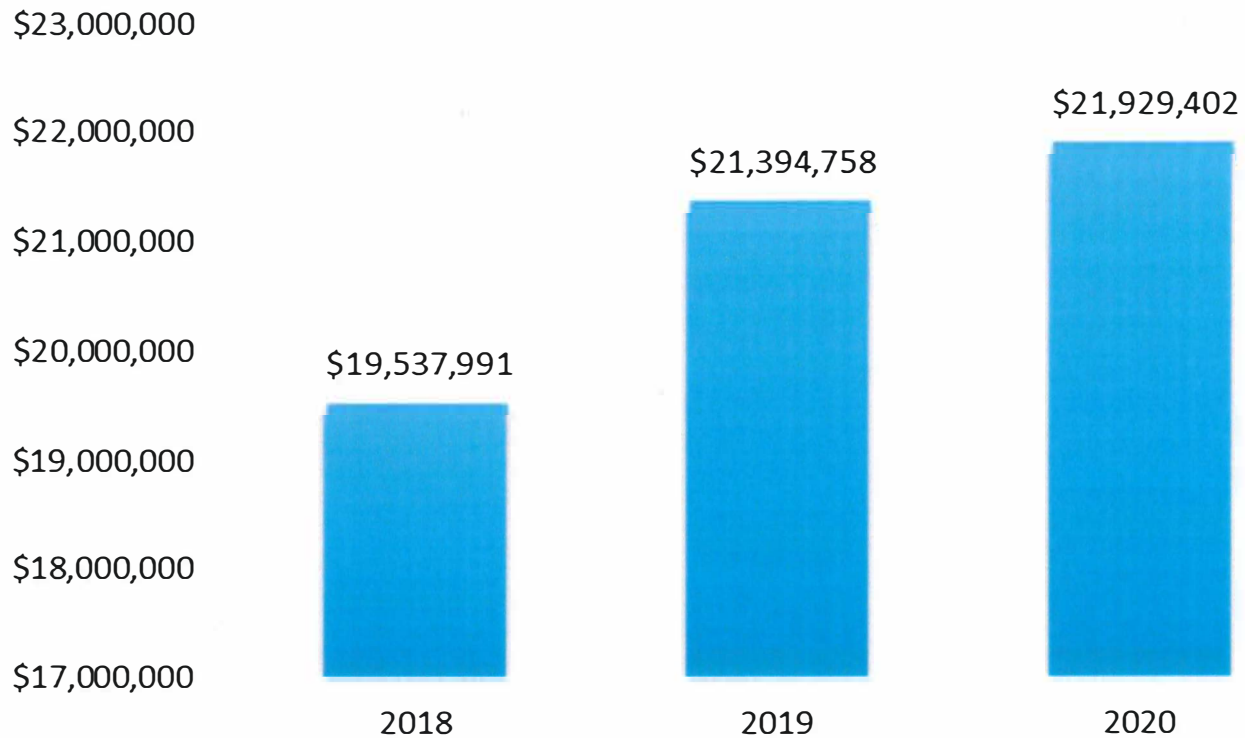
2020 MTF RECEIPTS FOR LOCAL ROAD MAINTENANCE

<u>Township</u>	<u>2019 Local Miles</u>	<u>Factor of Total Miles</u>	<u>[65%] Total Dollars</u>	<u>2010 Popu- lation</u>	<u>Factor of Total Pop.</u>	<u>[35%] Total Dollars</u>	<u>Miles of Urban Roads</u>	<u>Factor of Total Miles</u>	<u>[6%] Tot. Urban Dollars</u>	<u>Total Local MTF Receipts</u>	<u>Average MTF Receipts per mile of road</u>
Bath	64.56	0.077403575	172,672.40	11,598	0.19511457	234,372.30	32.74	0.2573899	56,384.99	463,429.70	7,178.28
Bengal	55.62	0.06668505	148,761.45	1,188	0.01998587	24,007.10	0.00	0	0.00	172,768.54	3,106.23
Bingham	59.22	0.071001235	158,390.02	2,859	0.0480973	57,774.65	19.64	0.1544025	33,824.11	249,988.78	4,221.36
Dallas	53.11	0.063675711	142,048.19	2,369	0.03985398	47,872.74	0.00	0	0.00	189,920.93	3,575.99
DeWitt	61.01	0.073147338	163,177.56	14,321	0.24092393	289,398.67	53.58	0.4212264	92,275.74	544,851.97	8,930.54
Duplain	47.51	0.056961646	127,070.41	2,363	0.03975304	47,751.49	0.00	0	0.00	174,821.90	3,679.69
Eagle	31.09	0.037275049	83,153.42	2,671	0.04493456	53,975.55	1.01	0.0079403	1,739.43	138,868.40	4,466.66
Essex	58.61	0.070269881	156,758.51	1,910	0.03213216	38,597.27	0.00	0	0.00	195,355.78	3,333.15
Greenbush	58.32	0.069922189	155,982.88	2,199	0.03699404	44,437.38	0.00	0	0.00	200,420.25	3,436.56
Lebanon	43.22	0.051818193	115,596.36	605	0.01017799	12,225.84	0.00	0	0.00	127,822.20	2,957.48
Olive	42.14	0.050523337	112,707.79	2,476	0.04165405	50,034.99	1.54	0.0121069	2,652.20	165,394.98	3,924.89
Ovid	57.38	0.068795185	153,468.75	2,198	0.03697722	44,417.17	0.00	0	0.00	197,885.92	3,448.69
Riley	54.77	0.065665951	146,488.03	2,024	0.03405	40,900.98	0.00	0	0.00	187,389.01	3,421.38
Victor	48.08	0.057645042	128,594.94	3,460	0.058208	69,919.66	0.00	0	0.00	198,514.59	4,128.84
Watertown	51.22	0.061409714	136,993.19	4,836	0.08135662	97,725.85	18.69	0.146934	32,188.01	266,907.06	5,210.99
Westphalia	48.21	0.057800904	128,942.64	2,365	0.03978668	47,791.90	0.00	0	0.00	176,734.54	3,665.93
TOTALS	834.07	1	2,230,806.56	59,442	1	1,201,203.53	127.2	1	219,064.47	3,651,074.56	4,377.42

REVENUE COMPARISONS

	2015	2016	2017	2018	2019	2020
Miscellaneous	\$ 226,477.51	\$ 165,896.94	\$ 260,927.25	\$ 644,393.51	\$ 4,215,410.67	\$ 1,343,397.17
Federal Aid	\$ 468,969.62	\$ 523,442.61	\$ 591,332.41	\$ 599,858.67	\$ 161,709.88	\$ 594,500.53
Federal Bridge Funds	\$ 748,143.40	\$ 16,547.44	\$	\$ 619,330.85	\$ 97,191.26	\$ 784,103.79
STP Funds	\$ 1,447,609.83	\$ 1,027,252.09	\$ 1,300,386.39	\$ 1,556,858.25	\$ 1,621,552.96	\$ 994,770.38
Chg for Ser/Fees	\$ 34,618.83	\$ 204,068.84	\$ 148,228.35	\$ 93,234.16	\$ 45,664.08	\$ 24,082.23
State Critical Bridge	\$ 140,564.93	\$ -	\$ -	\$ 116,124.54	\$ -	\$ -
MTF	\$ 6,560,008.60	\$ 6,823,568.89	\$ 9,114,490.35	\$ 9,555,587.58	\$ 11,093,966.11	\$ 10,959,734.58
County Appropriation*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Trunkline Maint	\$ 931,682.55	\$ 871,229.98	\$ 1,168,401.03	\$ 1,271,558.18	\$ 1,105,792.94	\$ 937,129.47
State Aid	\$ 902,741.07	\$ 586,178.19	\$ -	\$ -	\$ 90,976.78	\$ 3,510,925.85
Interest/Rents	\$ 16,643.35	\$ 55,300.61	\$ 23,628.63	\$ 25,326.53	\$ 112,984.79	\$ 47,467.36
Local Contributions	\$ 2,385,164.21	\$ 3,265,632.47	\$ 2,992,160.70	\$ 3,110,230.83	\$ 2,849,507.10	\$ 2,733,288.99
Local Agency Disbursements	\$ -	\$ -	\$ -	\$ 1,945,487.45	\$ -	\$ -
Totals	\$ 13,862,623.90	\$ 13,539,118.06	\$ 15,599,555.11	\$ 19,537,990.55	\$ 21,394,756.57	\$ 21,929,400.35

Revenues – Comparison to prior years

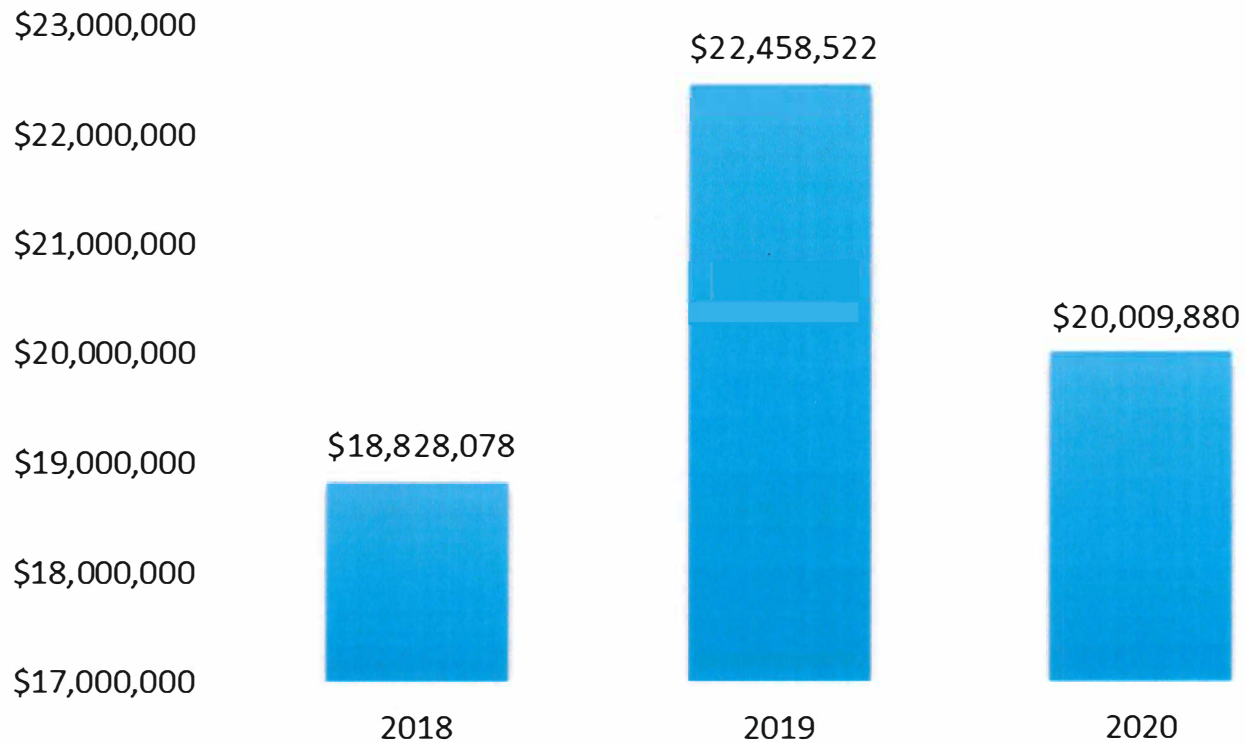


Clinton County Road Commission

EXPENDITURE COMPARISONS

	2015	2016	2017	2018	2019	2020
Primary Const/Cap Imp	\$ -	\$ -	\$ 108,473.61	\$ 2,699,928.60	\$ 3,598,300.37	
Primary Pres/Struc Imp	\$ 2,372,723.26	\$ 1,258,773.83	\$ 2,206,485.27	\$ 4,409,276.67	\$ 4,660,918.43	\$ 2,220,347.47
Local Const/Cap Imp	\$ 132,229.51	\$ 54,051.36	\$ 84,239.40	\$ 521,368.32	\$ 539,347.66	\$ 1,179,978.33
Local Pres/Struc Imp	\$ 1,797,600.35	\$ 1,847,388.78	\$ 981,159.62	\$ 1,987,944.98	\$ 1,390,378.77	\$ 1,110,105.23
Primary Maint	\$ 2,332,511.45	\$ 3,179,185.79	\$ 3,107,153.01	\$ 3,718,334.81	\$ 4,155,539.98	\$ 2,740,394.05
Local Maint	\$ 4,265,479.88	\$ 4,856,342.68	\$ 5,292,771.06	\$ 4,576,112.48	\$ 5,471,019.80	\$ 5,445,726.22
Trunk Maint	\$ 823,723.55	\$ 869,200.59	\$ 784,335.78	\$ 989,766.46	\$ 899,285.09	\$ 815,900.52
Trunk Non-Maint	\$ -	\$ 2,029.39	\$ 269,364.25	\$ 126,450.72	\$ 187,769.85	\$ 138,978.95
Administrative (Net)	\$ 679,000.75	\$ 866,203.68	\$ 857,213.63	\$ 777,271.82	\$ 868,116.78	\$ 308,404.55
Equip/Cap. Outlay (Net)	\$ (271,184.48)	\$ 615,252.20	\$ 921,377.80	\$ 471,799.34	\$ 1,155,013.81	\$ 483,494.91
Drain Assmts	\$ 38,228.87	\$ 48,509.72	\$ 36,978.32	\$ 35,992.72	\$ 43,750.28	\$ 40,964.50
Other Agencies/Non-Road	\$ 817,998.67	\$ 1,150,688.73	\$ 1,061,902.78	\$ 1,105,285.94	\$ 387,452.55	\$ 1,927,283.79
Totals	\$ 12,988,311.81	\$ 14,747,626.75	\$ 15,602,980.92	\$ 18,828,077.87	\$ 22,458,521.60	\$ 20,009,878.89

Expenditures – Comparison to prior years



Clinton County Road Commission

FUND BALANCE COMPARISONS

Year	Primary Road Fund	Local Road Fund	County Road Fund	Total Road Funds
2003	\$ 669,580.28	\$ 651,359.88	\$ 1,271,405.49	\$ 2,592,345.65
2004	\$ 976,677.40	\$ 838,477.20	\$ 1,802,311.56	\$ 3,617,466.16
2005	\$ 1,296,752.05	\$ 879,572.99	\$ 1,986,339.87	\$ 4,162,664.91
2006	\$ 1,206,318.53	\$ 954,310.56	\$ 2,162,553.55	\$ 4,323,182.64
2007	\$ 1,315,125.64	\$ 1,168,378.20	\$ 2,742,721.31	\$ 5,226,225.15
2008	\$ 108,517.11	\$ 2,090,712.60	\$ 2,969,359.11	\$ 5,168,588.82
2009	\$ 893,641.31	\$ 756,632.27	\$ 3,299,472.01	\$ 4,949,745.59
2010	\$ 903,526.38	\$ 447,413.74	\$ 3,345,742.74	\$ 4,696,682.86
2011	\$ 770,280.49	\$ 436,588.85	\$ 3,535,797.46	\$ 4,742,666.80
2012	\$ 718,739.25	\$ 341,783.97	\$ 3,549,028.39	\$ 4,609,551.61
2013	\$ 244,574.85	\$ 19,428.84	\$ 4,074,518.44	\$ 4,338,522.13
2014	\$ 45,952.04	\$ 249,616.85	\$ 4,279,402.49	\$ 4,574,971.38
2015	\$ 498,022.09	\$ 726,104.57	\$ 4,225,156.81	\$ 5,449,283.47
2016	\$ 293,247.24	\$ 863,590.52	\$ 3,083,937.02	\$ 4,240,774.78
2017	\$ 475,732.59	\$ 1,365,793.47	\$ 2,395,822.91	\$ 4,237,348.97
2018	\$ 1,334,716.43	\$ 1,069,905.96	\$ 2,542,639.26	\$ 4,947,261.65
2019	\$ 413,193.11	\$ 278,645.12	\$ 3,191,658.39	\$ 3,883,496.62
2020	\$ 2,234,750.25	\$ 2,198,791.98	\$ 1,369,475.85	\$ 5,803,018.08

COMPARISON OF PAYROLLS TO MICHIGAN TRANSPORTATION FUND

<u>YEAR</u>	<u>MTF</u>	<u>ROAD/SHOP</u>		<u>ADMIN</u>		<u>MISC</u>		<u>TOTAL</u>	<u>%</u>
		<u>UNION</u>	<u>%</u>	<u>PAYROLL</u>	<u>%</u>	<u>PAYROLL</u>	<u>%</u>		
2000	\$5,560,618.26	\$1,651,828.96	29.71%	\$553,565.01	9.96%	\$42,378.30	0.76%	\$2,298,407.81	41.33%
2001	\$5,589,014.79	\$1,715,004.19	30.69%	\$627,697.71	11.23%	\$46,011.95	0.82%	\$2,426,191.87	43.41%
2002	\$5,610,738.52	\$1,765,110.36	31.46%	\$708,708.87	12.63%	\$55,186.85	0.98%	\$2,581,727.95	46.01%
2003	\$5,958,626.56	\$1,712,904.80	28.75%	\$797,470.26	13.38%	\$67,460.54	1.13%	\$2,581,727.95	43.33%
2004	\$6,406,289.26	\$1,749,449.44	27.31%	\$800,142.88	12.49%	\$89,846.74	1.40%	\$2,711,689.80	42.33%
2005	\$6,153,611.94	\$1,730,738.77	28.13%	\$847,074.94	13.77%	\$48,572.84	0.79%	\$2,700,768.45	43.89%
2006	\$6,069,349.32	\$1,678,598.44	27.66%	\$864,640.07	14.25%	\$33,757.14	0.56%	\$2,646,456.58	43.60%
2007	\$6,035,020.22	\$1,664,056.43	27.57%	\$940,673.33	15.59%	\$64,527.43	1.07%	\$2,739,086.92	45.39%
2008	\$5,846,313.70	\$1,758,756.15	30.08%	\$995,467.40	17.03%	\$53,537.69	0.92%	\$2,807,761.24	48.03%
2009	\$5,721,739.30	\$1,594,141.79	27.86%	\$943,851.23	16.50%	\$66,987.75	1.17%	\$2,604,980.77	45.53%
2010	\$5,755,362.09	\$1,537,334.54	26.71%	\$854,508.90	14.85%	\$67,586.40	1.17%	\$2,459,429.84	42.73%
2011	\$5,854,443.46	\$1,464,349.60	25.01%	\$877,273.94	14.98%	\$58,477.54	1.00%	\$2,400,101.08	41.00%
2012	\$5,965,822.68	\$1,487,847.07	24.94%	\$663,448.59	11.12%	\$49,940.53	0.84%	\$2,201,236.19	36.90%
2013	\$6,112,127.82	\$1,535,968.48	25.13%	\$815,770.56	13.35%	\$57,121.87	0.93%	\$2,408,860.91	39.41%
2014	\$6,257,600.82	\$1,564,584.57	25.00%	\$777,288.48	12.42%	\$69,692.10	1.11%	\$2,411,565.15	38.54%
2015	\$6,560,008.60	\$1,536,395.19	23.42%	\$800,730.37	12.21%	\$37,452.09	0.57%	\$2,374,577.65	36.20%
2016	\$6,823,568.89	\$1,648,696.61	24.16%	\$855,731.95	12.54%	\$40,196.39	0.59%	\$2,544,624.95	37.29%
2017	\$9,114,490.35	\$1,659,031.06	18.20%	\$986,119.16	10.82%	\$56,742.74	0.62%	\$2,701,892.96	29.64%
2018	\$9,555,587.58	\$1,776,963.57	18.60%	\$839,219.37	8.78%	\$59,316.97	0.62%	\$2,675,499.91	28.00%
2019	\$11,093,966.11	\$1,861,746.18	16.78%	\$911,443.72	8.22%	\$60,965.74	0.55%	\$2,834,155.64	25.55%
2020	\$10,959,734.58	\$1,849,539.91	16.88%	\$915,359.23	8.35%	\$54,734.62	0.50%	\$2,819,633.76	25.73%

FRINGE BENEFIT COMPARISONS

	<i>2014</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>
Health Insurance	\$ 1,487,471.95	\$ 1,554,423.05	\$ 2,177,978.81	\$ 1,817,192.12	\$ 1,503,396.45	\$ 907,953.04	\$ 851,798.91
S/A & Life	\$ 15,254.79	\$ 16,540.23	\$ 16,784.42	\$ 17,575.93	\$ 19,270.35	\$ 19,832.22	\$ 17,918.46
MERS - Retirement	\$ 662,073.92	\$ 714,878.86	\$ 1,236,333.84	\$ 1,393,486.45	\$ 1,433,972.95	\$ 2,075,276.72	\$ 2,130,936.67
Worker's Comp	\$ 83,691.00	\$ 79,254.00	\$ 58,991.00	\$ 58,389.95	\$ 57,583.38	\$ 44,660.81	\$ 32,118.78
Longevity	\$ 2,911.47	\$ 2,692.80	\$ 54,471.00	\$ 140,160.78	\$ 14,271.44	\$ 9,681.84	\$ 10,507.82
Sick Leave	\$ 76,498.42	\$ 91,933.90	\$ 95,144.80	\$ 90,548.58	\$ 67,680.47	\$ 143,125.23	\$ 125,606.05
Vacation	\$ 150,568.39	\$ 158,101.01	\$ 170,323.44	\$ 154,197.48	\$ 160,760.16	\$ 172,895.61	\$ 158,887.82
Holiday/Birthday	\$ 97,475.05	\$ 97,735.86	\$ 100,728.26	\$ 106,681.28	\$ 108,970.53	\$ 115,874.40	\$ 116,605.28
Personal Leave	\$ 19,070.55	\$ 20,960.10	\$ 23,026.07	\$ 19,253.16	\$ 23,041.06	\$ 25,431.40	\$ 24,000.64
Social Security	\$ 184,247.29	\$ 181,387.13	\$ 194,396.55	\$ 206,213.17	\$ 204,270.44	\$ 216,071.98	\$ 214,877.81
Jury/COVID/Misc	\$ 22,959.53	\$ 36,353.68	\$ 19,750.64	\$ 24,111.36	\$ 32,032.37	\$ 37,865.26	\$ 167,624.13
Totals	\$ 2,802,222.36	\$ 2,954,260.62	\$ 4,147,928.83	\$ 4,027,810.26	\$ 3,625,249.60	\$ 3,768,668.51	\$ 3,850,882.37

INSURANCE COMPARISON TO MTF

	<i>MTF</i>	<i>TOTAL INS % OF MTF</i>	<i>HEALTH INS</i>	<i>% OF MTF</i>	<i>S/A LIFE INS</i>	<i>% OF MTF</i>	<i>RETIRE- MENT</i>	<i>% OF MTF</i>	<i>WORKER'S COMP</i>	<i>% OF MTF</i>	<i>LIABILITY/ FLEET INS</i>	<i>% OF MTF</i>
2002	\$5,610,738.52	26.65%	\$889,455.63	15.85%	\$11,586.00	0.21%	\$208,823.25	3.72%	\$191,219.00	3.41%	\$194,232.76	3.46%
2003	\$5,958,626.56	24.52%	\$1,021,625.21	17.15%	\$11,092.15	0.19%	\$174,186.43	2.92%	\$59,224.98	0.99%	\$194,668.30	3.27%
2004	\$6,406,289.26	24.52%	\$1,058,626.69	16.52%	\$10,844.25	0.17%	\$201,109.22	3.14%	\$72,428.00	1.13%	\$227,683.90	3.55%
2005	\$6,153,611.94	26.14%	\$1,116,252.61	18.14%	\$10,706.86	0.17%	\$224,418.16	3.65%	\$34,489.56	0.56%	\$222,952.71	3.62%
2006	\$6,069,349.32	29.23%	\$1,201,998.32	19.80%	\$12,977.28	0.21%	\$308,405.00	5.08%	\$20,563.44	0.34%	\$230,357.00	3.80%
2007	\$6,035,020.22	27.17%	\$1,039,016.33	17.22%	\$14,063.38	0.23%	\$340,155.03	5.64%	\$21,572.58	0.36%	\$224,650.00	3.72%
2008	\$5,846,313.70	27.78%	\$1,006,062.79	17.21%	\$13,141.10	0.22%	\$335,312.73	5.74%	\$60,361.00	1.03%	\$209,498.00	3.58%
2009	\$5,721,739.30	30.54%	\$1,071,369.97	18.72%	\$14,525.20	0.25%	\$409,864.76	7.16%	\$38,132.87	0.67%	\$213,775.00	3.74%
2010	\$5,755,362.09	31.88%	\$1,129,329.82	19.62%	\$11,903.30	0.21%	\$428,675.59	7.45%	\$64,715.00	1.12%	\$200,408.00	3.48%
2011	\$5,755,363.09	26.78%	\$872,351.95	15.16%	\$13,154.14	0.23%	\$412,076.95	7.16%	\$48,664.13	0.85%	\$195,057.00	3.39%
2012	\$5,965,822.68	25.49%	\$816,444.73	13.69%	\$15,250.64	0.26%	\$450,881.84	7.56%	\$34,387.46	0.58%	\$203,712.00	3.41%
2013	\$6,112,127.82	32.03%	\$1,214,939.26	19.88%	\$14,330.74	0.23%	\$505,255.76	8.27%	\$16,401.09	0.27%	\$206,764.00	3.38%
2014	\$6,257,600.82	30.47%	\$942,471.95	15.06%	\$15,254.79	0.24%	\$662,073.92	10.58%	\$83,691.00	1.34%	\$203,369.00	3.25%
2015	\$6,560,008.60	39.25%	\$1,554,423.05	23.70%	\$16,540.23	0.25%	\$714,878.86	10.90%	\$79,254.00	1.21%	\$209,860.00	3.20%
2016	\$6,823,568.89	54.23%	\$2,177,787.37	31.92%	\$16,784.42	0.25%	\$1,236,333.84	18.12%	\$58,991.00	0.86%	\$210,838.00	3.09%
2017	\$9,114,490.35	38.23%	\$1,817,192.12	19.94%	\$17,575.93	0.19%	\$1,393,486.45	15.29%	\$58,389.95	0.64%	\$197,729.00	2.17%
2018	\$9,555,587.58	33.58%	\$1,503,396.45	15.73%	\$19,270.35	0.20%	\$1,433,972.95	15.01%	\$57,583.38	0.60%	\$194,421.00	2.03%
2019	\$11,093,966.11	29.15%	\$907,953.04	8.18%	\$19,832.22	0.18%	\$2,075,276.72	18.71%	\$44,660.81	0.40%	\$186,481.00	1.68%
2020	\$10,959,734.58	29.24%	\$851,798.91	7.77%	\$17,918.46	0.16%	\$2,130,936.67	19.44%	\$32,118.78	0.29%	\$171,912.73	1.57%

2019 CERTIFIED ROAD MILEAGE BY TOWNSHIP

Township	NON-URBAN GRAVEL		NON-URBAN SURFACED		TOTAL NON-URBAN		GRAVEL URBAN		SURFACED URBAN		TOTAL URBAN		Total Primary	Total Local	TOTAL MILEAGE
	Primary	Local	Primary	Local	Primary	Local	Primary	Local	Primary	Local	Primary	Local			
Bath	0.00	19.11	13.00	12.71	13.00	31.82	0.00	5.58	10.51	27.16	10.51	32.74	23.51	64.56	88.07
Bengal	0.00	49.52	6.13	6.10	6.13	55.62	0.00	0.00	0.00	0.00	0.00	0.00	6.13	55.62	61.75
Bingham	0.00	30.07	4.51	9.51	4.51	39.58	0.00	7.64	4.43	12.00	4.43	19.64	8.94	59.22	68.16
Dallas	0.00	52.98	12.83	0.13	12.83	53.11	0.00	0.00	0.00	0.00	0.00	0.00	12.83	53.11	65.94
DeWitt	0.00	4.25	4.34	3.18	4.34	7.43	0.00	1.99	36.36	51.59	36.36	53.58	40.70	61.01	101.71
Duplain	0.00	36.69	29.06	10.82	29.06	47.51	0.00	0.00	0.00	0.00	0.00	0.00	29.06	47.51	76.57
Eagle	3.58	24.06	23.89	6.02	27.47	30.08	0.00	0.00	0.00	1.01	0.00	1.01	27.47	31.09	58.56
Essex	0.51	53.85	20.53	4.76	21.04	58.61	0.00	0.00	0.00	0.00	0.00	0.00	21.04	58.61	79.65
Greenbush	0.98	40.95	17.53	17.37	18.51	58.32	0.00	0.00	0.00	0.00	0.00	0.00	18.51	58.32	76.83
Lebanon	5.98	43.22	15.02	0.00	21.00	43.22	0.00	0.00	0.00	0.00	0.00	0.00	21.00	43.22	64.22
Olive	0.00	23.48	27.18	17.12	27.18	40.60	0.00	0.00	0.18	1.54	0.18	1.54	27.36	42.14	69.50
Ovid	0.00	44.66	17.77	12.72	17.77	57.38	0.00	0.00	0.00	0.00	0.00	0.00	17.77	57.38	75.15
Riley	0.99	54.40	20.05	0.37	21.04	54.77	0.00	0.00	0.00	0.00	0.00	0.00	21.04	54.77	75.81
Victor	0.00	29.49	26.90	18.59	26.90	48.08	0.00	0.00	0.00	0.00	0.00	0.00	26.90	48.08	74.98
Watertown	0.00	21.69	18.05	10.84	18.05	32.53	0.00	7.54	3.70	11.15	3.70	18.69	21.75	51.22	72.97
Westphalia	5.98	48.21	17.03	0.00	23.01	48.21	0.00	0.00	0.00	0.00	0.00	0.00	23.01	48.21	71.22
TOTALS	18.02	576.63	273.82	130.24	291.84	706.87	0.00	22.75	55.18	104.45	55.18	127.20	347.02	834.07	1,181.09

2019 CERTIFIED ROAD MILEAGE BY TOWNSHIP

TOWNSHIP	PRIMARY		LOCAL		TOTAL
	GRAVEL	PAVED	GRAVEL	PAVED	
Bath	0.00	23.51	24.69	39.87	88.07
Bengal	0.00	6.13	49.52	6.10	61.75
Bingham	0.00	8.94	37.71	21.51	68.16
Dallas	0.00	12.83	52.98	0.13	65.94
DeWitt	0.00	40.70	6.24	54.77	101.71
Duplain	0.00	29.06	36.69	10.82	76.57
Eagle	3.58	23.89	24.06	7.03	58.56
Essex	0.51	20.53	53.85	4.76	79.65
Greenbush	0.98	17.53	40.95	17.37	76.83
Lebanon	5.98	15.02	43.22	0.00	64.22
Olive	0.00	27.36	23.48	18.66	69.50
Ovid	0.00	17.77	44.66	12.72	75.15
Riley	0.99	20.05	54.40	0.37	75.81
Victor	0.00	26.90	29.49	18.59	74.98
Watertown	0.00	21.75	29.23	21.99	72.97
Westphalia	5.98	17.03	48.21	0.00	71.22
	18.02	329.00	599.38	234.69	1181.09

**2020 YEAR END FINAL BUDGET ALLOCATION
CLINTON COUNTY ROAD COMMISSION**

**Fund 201
Budget Year Ending 12/31/2020**

<u>Account Description</u>	<u>Original Budget</u>	<u>Current Budget</u>	<u>Authorized Inc. (Dec.)</u>	<u>Amended Budget</u>	12/31/2020 <u>YTD Actual</u>	<u>Budget Remaining</u>
Fees	(70,000.00)	(86,200.00)	0.00	(86,200.00)	(86,946.38)	746.38
Federal Grants	(4,192,680.00)	(1,938,552.72)	19,000.00	(1,919,552.72)	(2,223,703.49)	304,150.77
State Grants	(16,427,692.00)	(14,026,513.69)	(143,445.47)	(14,169,959.16)	(14,470,660.43)	300,701.27
Contributions from Local Units	(3,255,920.00)	(2,352,687.49)	315.00	(2,352,372.49)	(2,352,598.01)	225.52
Charges for Services	(1,243,150.00)	(1,511,338.86)	172,850.00	(1,338,488.86)	(1,341,902.68)	3,413.82
Interest and Rents	(85,500.00)	(43,107.60)	0.00	(43,107.60)	(47,467.36)	4,359.76
Other Revenue	(37,000.00)	(999,249.26)	(48,719.53)	(1,047,968.79)	(1,256,450.79)	208,482.00
Total Revenues	(25,311,942.00)	(20,957,649.62)	0.00	(20,957,649.62)	(21,779,729.14)	822,079.52
TOTAL REVENUES	(25,311,942.00)	(20,957,649.62)	0.00	(20,957,649.62)	(21,779,729.14)	822,079.52
Primary Construction/Capacity Improvemen	5,000,000.00	3,314,094.00	325,000.00	3,639,094.00	3,598,300.37	40,793.63
Primary Preservation/Structural Improveme	2,666,000.00	1,745,317.00	550,000.00	2,295,317.00	2,220,347.47	74,969.53
Primary Routine & Preventive Maintenance	3,276,500.00	2,431,522.00	455,779.50	2,887,301.50	2,810,721.85	76,579.65
Local Construction/Capacity Improvement	0.00	1,203,628.28	0.00	1,203,628.28	1,179,978.33	23,649.95
Local Preservation/Structural Improvement	1,005,000.00	1,008,199.70	190,000.00	1,198,199.70	1,110,105.23	88,094.47
Local Routine & Preventive Maintenance	4,515,000.00	4,265,115.98	1,385,418.87	5,650,534.85	5,445,726.22	204,808.63
Equipment Expense (net)	(425,700.00)	(151,070.97)	751,699.82	600,628.85	392,945.43	207,683.42
Fringe Benefit Expense	3,577,300.00	3,568,836.79	(3,568,836.79)	0.00	(0.00)	0.00
Distribution Expense	698,805.00	581,932.44	(581,932.44)	0.00	(0.00)	0.00
Administrative Expense (net)	450,745.00	(53,396.72)	614,390.33	560,993.61	308,404.55	252,589.06
State Trunkline Maintenance	900,000.00	900,000.00	0.00	900,000.00	815,900.52	84,099.48
State Trunkline Non-Maintenance	0.00	138,978.95	0.00	138,978.95	138,978.95	0.00
Maint. Ser. for other Units of Gov't	100,000.00	433,982.27	161.41	434,143.68	434,143.68	0.00
Non-Road Related Projects	2,489,932.00	1,225,070.76	268,100.00	1,493,170.76	1,493,140.11	30.65

<u>Account Description</u>	<u>Original Budget</u>	<u>Current Budget</u>	<u>Authorized Inc. (Dec.)</u>	<u>Amended Budget</u>	<u>YTD Actual</u>	<u>Budget Remaining</u>
Capital Outlay (net)	604,500.00	238,745.59	(121,680.70)	117,064.89	90,549.48	26,515.41
Drain Assessments	41,000.00	41,000.00	0.00	41,000.00	40,964.50	35.50
				0.00		
Total Expenditures	24,899,082.00	20,891,956.07	268,100.00	21,160,056.07	20,080,206.69	1,079,849.38
TOTAL EXPENDITURES	24,899,082.00	20,891,956.07	268,100.00	21,160,056.07	20,080,206.69	1,079,849.38
Current Estimated Operating (Surplus) Deficit				202,406.45	(1,699,522.45)	
Accumulated Available Unappropriated Surplus				2,510,363.57	2,510,363.57	
PROJECTED FUND BALANCE AT END OF BUDGET YEAR				2,307,957.12	4,209,886.02	
Reserve for Inventory	929,793.02					
Designated for Gravel	292,663.52					
Prepaid Gravel Searles 23A	150,676.51					
Total Designated & Reserved Funds	1,373,133.05					
Total including Reserves and Designated Fund Balances				3,681,090.17	5,583,019.07	

